



THE FINANCIAL PLAN

Town of The Pas

For the Year 2026

| | | ATTACHED | NOT APPLICABLE |
|---------|---------------------------------------------------------------|-------------------------------------|--------------------------------------|
| Page 1 | General Operating Fund - Budgeted Revenue and Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 2 | General Operating Fund - Budgeted Other Revenue and Transfers | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 3 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 4 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 5 | General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 6 | Utility Operating Fund - Budgeted Revenue and Expenditure | | |
| | Utility of _____ | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| | _____ | | |
| Page 7 | Local Urban District - Budgeted Revenue and Expenditure | | |
| | L.U.D. of _____ | <input type="checkbox"/> | <input type="checkbox" value="N/A"/> |
| Page 8 | Calculation of Tax Levies | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 9 | Sundry Revenue and Expenditure Analysis | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 10 | Rural Area and General Municipal Requirements | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 11 | General Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 12 | Utility Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 13 | Capital Budget (Current Year) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 14 | Capital Expenditure Program (Subsequent Five Years) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**



Town of The Pas

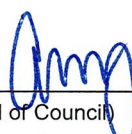

For the Year 2026

REVENUE

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--------------------------------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| Total Tax Levy - Page 8 | 10,825,100 | 10,851,700 | 10,762,933 | 11,091,857 |
| Total Grants in Lieu of Taxes - Page 8 | 1,956,923 | 1,956,923 | 1,941,186 | 1,941,186 |
| Sub-total | 12,782,023 | 12,808,623 | 12,704,119 | 13,033,043 |
| School Requisitions (deduct) - Page 8 | 3,614,793 | 3,614,793 | 3,594,774 | 3,594,774 |
| Municipal Taxes and Grants in Lieu of Taxes | 9,167,230 | 9,193,830 | 9,109,345 | 9,438,269 |
| Other Revenue - Page 2 | 12,514,993 | 8,953,953 | 9,203,019 | 7,389,868 |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 158,000 | 119,684 | 82,000 | 82,000 |
| Total Municipal Revenue | 21,840,223 | 18,267,466 | 18,394,364 | 16,910,136 |

EXPENDITURE

| | | | | |
|---------------------------------------|------------|------------|------------|------------|
| General Government Services | 1,724,654 | 1,651,858 | 1,881,096 | 1,856,774 |
| Protective Services | 4,231,763 | 4,484,551 | 4,504,555 | 4,809,940 |
| Transportation Services | 3,023,670 | 3,702,033 | 3,198,117 | 3,240,739 |
| Environmental Health Services | 790,851 | 782,017 | 745,657 | 764,088 |
| Public Health and Welfare Services | 111,974 | 118,675 | 66,929 | 69,715 |
| Environmental Development Services | 20,600 | 14,353 | 20,500 | 20,500 |
| Economic Development Services | 178,666 | 64,390 | 173,036 | 173,046 |
| Recreation and Cultural Services | 2,926,698 | 2,892,184 | 2,969,973 | 3,049,592 |
| Fiscal Services | 6,918,096 | 781,891 | 2,765,127 | 856,370 |
| Transfers - Deficit Recovery - Page 9 | 159,494 | 159,494 | - | - |
| - To Reserves - Page 5 | 1,749,869 | 3,155,379 | 2,067,066 | 2,067,064 |
| Total Basic Expenditure | 21,836,335 | 17,806,826 | 18,392,056 | 16,907,828 |
| Allowance For Tax Assets - Page 8 | 3,888 | 3,888 | 2,308 | 2,308 |
| Total Municipal Expenditure | 21,840,223 | 17,810,714 | 18,394,364 | 16,910,136 |
| Net Operating Surplus (Deficit) | - | 456,752 | 0 | 0 |

| | |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Departmental Use Only | <p>Adopted by Resolution of Council</p> <p align="right">  _____ (Head of Council) </p> <p align="right">  _____ (Chief Administrative Officer) </p> <p align="center"><i>22nd of June 2026</i></p> |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Town of The Pas



For the Year 2026

| Other Revenue | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|---------------------------------------------------|-----------------------------|--------------------|------------------|--------------------|--------------------|
| Taxes Added | | - | - | - | - |
| Tax Penalties | | 160,000 | 182,239 | 175,000 | 175,000 |
| Licenses | - Animal | 1,500 | 1,120 | 1,500 | 1,500 |
| | - Business | 22,000 | 26,470 | 23,800 | 23,800 |
| | - Other | - | - | - | - |
| Permits | - Building | 10,000 | 42,940 | 20,000 | 20,000 |
| | - Other | - | - | - | - |
| Fines | | 52,000 | 47,809 | 51,000 | 51,000 |
| Sales of Service | - General Government | 97,800 | 136,948 | 107,100 | 107,100 |
| | - Fire | 210,050 | 615,650 | 290,018 | 290,018 |
| | - Transportation | 82,000 | 84,238 | 77,000 | 77,000 |
| | - Airport | 6,313,114 | 3,589,802 | 1,654,910 | 1,754,910 |
| | - Environmental Health | 249,400 | 277,595 | 246,200 | 246,200 |
| | - Public Health and Welfare | 31,000 | 63,893 | 52,000 | 52,000 |
| | - Environmental Development | - | - | - | - |
| | - Economic Development | - | - | - | - |
| | - Recreation and Culture | 1,395,571 | 1,021,078 | 2,925,373 | 977,873 |
| | - Museum | 98,350 | 69,497 | 250,150 | 250,150 |
| Sales of Goods | | - | - | - | - |
| Rentals | | - | - | - | - |
| Trailer Park Rentals | | - | - | - | - |
| Trailer Park Fees / Grazing Leases | | - | - | - | - |
| Concessions and Franchises | | - | - | - | - |
| Returns from Investments | | 350,000 | 453,653 | 360,000 | 360,000 |
| Development and Dedication Fees | | - | - | - | - |
| Unconditional Grants - Municipal Operating | | | | | |
| | - Other | - | - | - | - |
| | - Other | - | - | - | - |
| Conditional Grants | - Federal Government | 8,500 | - | 5,000 | 5,000 |
| | - Federal - Gas Tax | 328,784 | 328,784 | 345,223 | 345,223 |
| (Page 9) | - Provincial Government | 2,872,724 | 1,756,700 | 2,389,345 | 2,423,694 |
| | - Municipal Government | - | - | - | - |
| | - CDI Bi-pole | - | - | - | - |
| | - Other | 7,200 | 613 | 14,400 | 14,400 |
| Other Income | Accommodation Tax | 225,000 | 221,923 | 215,000 | 215,000 |
| | Lot Sales | - | 33,000 | - | - |
| | | - | - | - | - |
| | | - | - | - | - |
| | | - | - | - | - |
| Total Other Revenue - Page 1 | | 12,514,993 | 8,953,953 | 9,203,019 | 7,389,868 |
| Transfers From | | | | | |
| | - Accumulated Surplus | - | - | - | - |
| | - Reserves (Page 13) | 158,000 | 119,684 | 82,000 | 82,000 |
| Total Transfers - Page 1 | | 158,000 | 119,684 | 82,000 | 82,000 |
| TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8 | | 12,672,993 | 9,073,637 | 9,285,019 | 7,471,868 |

BUDGETED EXPENDITURE



Town of The Pas

For the Year 2026

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|------------------------------------------------------------|----------------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| GENERAL GOVERNMENT SERVICES | | | | | |
| 1100 | Legislative | 116,147 | 102,249 | 112,851 | 114,892 |
| 1200 | General Administrative | | | | |
| 1212 | Chief Administrative Officer and Staff | 640,622 | 705,587 | 705,784 | 726,050 |
| 1215 | Office | 79,037 | 58,709 | 82,450 | 82,582 |
| 1216 | Legal | 50,000 | 35,987 | 50,000 | 50,000 |
| 1217 | Audit | 20,500 | 20,176 | 20,500 | 20,500 |
| 1218 | Assessment | 72,000 | 71,266 | 73,000 | 73,000 |
| 1240 | Taxation | 4,000 | 2,431 | 4,000 | 4,000 |
| 1300 | Other General Government | | | | |
| 1310 | Elections | - | - | 9,500 | 9,500 |
| 1320 | Conventions | - | - | - | - |
| 1330 | Damage Claims and Liability Insurance | 21,084 | 20,597 | 23,232 | 23,232 |
| 1340 | Intergovernmental Relations | - | - | - | - |
| 1350 | Grants - General | 226,795 | 185,310 | 257,579 | 205,295 |
| 1360 | Other General Government-Sundry | 537,719 | 492,798 | 585,450 | 590,973 |
| 1370 | Past-Service Pension Payments | - | - | - | - |
| 1380 | Unallocated Employee Benefits | - | - | - | - |
| SUB-TOTAL GENERAL GOVERNMENT SERVICES | | 1,767,904 | 1,695,108 | 1,924,346 | 1,900,024 |
| 1991 | Recoveries (deduct) - Utility | 43,250 | 43,250 | 43,250 | 43,250 |
| TOTAL GOVERNMENT SERVICES - TO PAGE 1 | | 1,724,654 | 1,651,858 | 1,881,096 | 1,856,774 |
| PROTECTIVE SERVICES | | | | | |
| 2100 | Police | 3,208,085 | 3,358,605 | 3,403,266 | 3,696,085 |
| 2400 | Fire | 677,655 | 771,297 | 766,702 | 774,624 |
| 2500 | Emergency Measures | | | | |
| 2510 | Emergency Measures Organization | 3,700 | 38,708 | 3,800 | 3,800 |
| 2520 | Flood Control | - | - | - | - |
| 2540 | Ambulance Services | - | - | - | - |
| 2550 | Other - 911 Services | 28,806 | 29,219 | 29,500 | 30,090 |
| 2600 | Other Protection | | | | |
| 2621 | Building Inspection | 7,000 | 10,822 | 12,000 | 12,000 |
| 2622 | Electrical Inspection | - | - | - | - |
| 2623 | Plumbing Inspection | - | - | - | - |
| 2626 | Other Safety Inspections | - | - | - | - |
| 2630 | License Inspection | - | - | - | - |
| 2640 | Animal and Pest Control | 43,611 | 18,087 | 22,583 | 23,096 |
| 2650 | Other - Traffic Services | - | - | - | - |
| 2660 | Other Bylaw - PSO | 262,906 | 257,813 | 266,704 | 270,245 |
| TOTAL PROTECTIVE SERVICES - TO PAGE 1 | | 4,231,763 | 4,484,551 | 4,504,555 | 4,809,940 |
| TRANSPORTATION SERVICES | | | | | |
| Road Transport | | | | | |
| Administration | | | | | |
| 32200 | Engineering | 364,364 | 297,361 | 373,980 | 384,084 |
| Roads and Streets | | | | | |
| Unallocated Costs | | | | | |
| 32301 | - Wages and Benefits | 259,376 | 255,833 | 262,243 | 270,110 |
| 32302 | - Equipment Fuel | - | - | - | - |
| 32303 | - Equipment Repairs and Maintenance | - | - | - | - |
| 32304 | - Equipment Insurance and Registration | - | - | - | - |
| 32305 | - Workshop and Yard Operations | 313,102 | 270,236 | 313,904 | 315,092 |
| 32306 | - Other - | - | - | - | - |
| 32307 | - _____ | - | - | - | - |
| 32310 | Road Construction and Maintenance | - | - | - | - |
| 32311 | - Labour | 49,763 | 39,845 | 48,000 | 49,440 |
| 32312 | - Materials | 27,704 | 33,303 | 37,000 | 37,000 |
| 32313 | - Rentals | - | - | - | - |
| 32314 | - Equipment | 5,500 | 4,886 | 11,000 | 11,000 |
| 32315 | - _____ | - | - | - | - |
| Transportation Services Sub-Total Forward to Page 4 | | 1,019,809 | 901,463 | 1,046,127 | 1,066,727 |

BUDGETED EXPENDITURE

Town of The Pas
For the Year 2026



| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|-------------------------------------------------------------|----------------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| Transportation Services Sub-Total Forward from Page 3 | | 1,019,809 | 901,463 | 1,046,127 | 1,066,727 |
| 32330 | Sidewalks and Boulevards | 31,022 | 17,166 | 36,200 | 36,596 |
| 32340 | Ditches and Road Drainage | 20,472 | 34,289 | 30,040 | 30,083 |
| 32350 | Storm Sewers | 42,722 | 12,817 | 36,371 | 36,854 |
| 32360 | Street Cleaning | 39,681 | 33,598 | 40,900 | 41,746 |
| 32371 | Snow and Ice Removal - Labour | 111,412 | 95,016 | 118,100 | 116,996 |
| 32372 | - Materials | 32,200 | 30,582 | 29,500 | 29,500 |
| 32373 | - Rentals | - | - | - | - |
| 32374 | - Equipment | 31,855 | 37,354 | 55,000 | 55,000 |
| 32400 | Bridges | - | - | - | - |
| 32500 | Street Lighting | 168,739 | 161,538 | 171,240 | 174,617 |
| 32600 | Traffic Services | 39,058 | 45,317 | 43,700 | 44,348 |
| 32700 | Parking | - | - | - | - |
| 32900 | Other Road Transport | - | - | - | - |
| 32800 | Airport | 1,486,700 | 2,332,893 | 1,590,939 | 1,608,272 |
| 32900 | Other Transportation Services | - | - | - | - |
| TOTAL TRANSPORTATION SERVICES - TO PAGE 1 | | 3,023,670 | 3,702,033 | 3,198,117 | 3,240,739 |
| ENVIRONMENTAL HEALTH SERVICES | | | | | |
| Garbage and Waste Collection | | | | | |
| 4320 | Garbage Collection | 232,568 | 218,332 | 238,757 | 245,170 |
| 4321 | Recycling | 188,938 | 228,531 | 188,938 | 188,938 |
| 4330 | Nuisance Grounds | 292,957 | 258,766 | 317,962 | 329,980 |
| Other Environmental Health | | | | | |
| 4480 | Municipal Wells | - | - | - | - |
| 4490 | Public Rest Rooms | - | - | - | - |
| 4500 | Other - Landfill Closure Liability | 76,388 | 76,388 | - | - |
| TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1 | | 790,851 | 782,017 | 745,657 | 764,088 |
| PUBLIC HEALTH AND WELFARE SERVICES | | | | | |
| Public Health | | | | | |
| 5110 | Health Unit | - | - | - | - |
| 5160 | Cemeteries | 111,974 | 118,675 | 66,929 | 69,715 |
| 5186 | Other _____ | - | - | - | - |
| 5190 | _____ | - | - | - | - |
| Medical Care | | | | | |
| 5220 | Medical Officer | - | - | - | - |
| 5230 | Other _____ | - | - | - | - |
| Hospital Care | | | | | |
| 5370 | Hospital Care | - | - | - | - |
| 5380 | Other _____ | - | - | - | - |
| Social Assistance | | | | | |
| 5420 | Social Assistance | - | - | - | - |
| 5430 | Other _____ | - | - | - | - |
| TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1 | | 111,974 | 118,675 | 66,929 | 69,715 |
| ENVIRONMENTAL DEVELOPMENT SERVICES | | | | | |
| 6100 | Planning and Zoning | - | - | - | - |
| Community Development | | | | | |
| 6220 | General Land Assembly | - | - | - | - |
| 6230 | Urban Renewal | - | - | - | - |
| 6240 | Beautification and Land Rehabilitation | 20,600 | 14,353 | 20,500 | 20,500 |
| 6241 | Urban Area Weed Control | - | - | - | - |
| 6242 | Grant | - | - | - | - |
| 6243 | Other _____ | - | - | - | - |
| TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1 | | 20,600 | 14,353 | 20,500 | 20,500 |

BUDGETED EXPENDITURE

Town of The Pas
For the Year 2026



| ECONOMIC DEVELOPMENT SERVICES | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|-------------------------------|----------------------------------|--------------------|------------------|--------------------|--------------------|
| 7100 | Natural Resources | - | - | - | - |
| 7120 | Agriculture | - | - | - | - |
| 7121 | Destruction of Pests | - | - | - | - |
| 7122 | Protective Inspections | - | - | - | - |
| 7123 | Rural Area Weed Control | - | - | - | - |
| 7124 | Drainage of Land | - | - | - | - |
| 7125 | Veterinary Services | - | - | - | - |
| 7130 | Water Resources and Conservation | - | - | - | - |
| 7140 | Grants | - | - | - | - |
| 7200 | Regional Development | - | - | - | - |
| 7300 | Industrial Development | - | - | - | - |
| 7400 | Other Economic Development | 177,016 | 61,547 | 170,036 | 170,036 |
| 7410 | Tourism | 1,650 | 2,844 | 3,000 | 3,010 |
| 7420 | Public Receptions | - | - | - | - |

| | | | | |
|-------------------------------------------------|---------|--------|---------|---------|
| TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1 | 178,666 | 64,390 | 173,036 | 173,046 |
|-------------------------------------------------|---------|--------|---------|---------|

| RECREATION AND CULTURAL SERVICES | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|----------------------------------|-------------------------------|--------------------|------------------|--------------------|--------------------|
| 8110 | Recreation | 358,936 | 341,831 | 261,510 | 269,898 |
| 8120 | Community Centers and Halls | 720,287 | 693,735 | 744,210 | 779,621 |
| 8130 | Swimming Pools and Beaches | 510,613 | 592,641 | 590,498 | 604,526 |
| 8140 | Golf Courses | - | - | - | - |
| 8150 | Skating Rinks and Arenas | 745,163 | 651,460 | 652,221 | 664,624 |
| 8180 | Parks and Playgrounds | 165,525 | 186,413 | 191,700 | 196,111 |
| 8190 | Other Recreational Facilities | - | - | - | - |
| 8191 | Grants | - | - | - | - |
| 8192 | _____ | - | - | - | - |
| 8193 | _____ | - | - | - | - |
| 8240 | Museums | 234,383 | 238,043 | 322,370 | 327,130 |
| 8250 | Libraries | 191,791 | 188,061 | 207,464 | 207,682 |
| 8280 | Other Cultural Facilities | - | - | - | - |
| 8281 | _____ | - | - | - | - |
| 8282 | _____ | - | - | - | - |

| | | | | |
|--------------------------------------------------|-----------|-----------|-----------|-----------|
| TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1 | 2,926,698 | 2,892,184 | 2,969,973 | 3,049,592 |
|--------------------------------------------------|-----------|-----------|-----------|-----------|

| FISCAL SERVICES | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|-----------------|-------------------------------------------|--------------------|------------------|--------------------|--------------------|
| 9320 | Transfer to Capital - Page 13 | 6,350,935 | 214,730 | 2,573,680 | 664,923 |
| 9330 | Transfer to Utility - Page 6 | - | - | - | - |
| 9410 | Debenture Debt Charges - Page 11 | 567,161 | 567,161 | 191,447 | 191,447 |
| 9420 | Other Long-term debt charges | - | - | - | - |
| 9430 | Tax discount and short-term loan interest | - | - | - | - |
| 9440 | Other Debt Charges | - | - | - | - |
| 8450 | Other Fiscal Services | - | - | - | - |

| | | | | |
|-----------------------------------|-----------|---------|-----------|---------|
| TOTAL FISCAL SERVICES - TO PAGE 1 | 6,918,096 | 781,891 | 2,765,127 | 856,370 |
|-----------------------------------|-----------|---------|-----------|---------|

| TRANSFERS | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|-----------|---------------------------------|--------------------|------------------|--------------------|--------------------|
| 9900 | General Reserve (interest only) | - | - | - | - |

| Specific-Purpose Reserves: | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|----------------------------|-----------------------------------------|--------------------|------------------|--------------------|--------------------|
| 9901 | - Machinery and Equipment | 355,195 | 325,000 | 345,858 | 345,858 |
| 9902 | - Infrastructure | 83,298 | - | 43,672 | 43,672 |
| 9903 | - Museum | 8,231 | 199,924 | 147,348 | 147,348 |
| 9904 | -Elections | 1,336 | 1,000 | 1,326 | 1,326 |
| 9905 | - Arena | 19,492 | 71,847 | 22,533 | 22,533 |
| 9906 | - Civic Center | 16,002 | 15,000 | 15,569 | 15,569 |
| 9907 | -Computer | 2,258 | 2,200 | 2,341 | 2,341 |
| 9908 | - Library | 6,659 | 5,000 | 5,752 | 5,752 |
| 9909 | - Pool | 19,755 | 15,000 | 19,839 | 19,839 |
| 9910 | - Wellness equipment | 5,067 | 33,157 | 6,658 | 6,658 |
| 9911 | - Federal Gas Tax | 348,896 | 348,893 | 352,936 | 352,936 |
| 9912 | - CDI Bi-Pole | 39,831 | - | - | - |
| 9913 | - Fire | 175,237 | 403,696 | 226,083 | 226,083 |
| 9914 | - Garage/Fuel Tanks | 44,247 | 34,671 | 41,055 | 41,055 |
| 9915 | - Waste Disposal Site | 244,654 | 147,026 | 234,469 | 234,469 |
| 9916 | - Community Enhancement | 151,466 | 110,962 | 181,478 | 181,478 |
| 9917 | - Destination Marketing | 77,384 | 55,481 | 61,634 | 61,634 |
| 9918 | - Recreation Infrastructure | 76,120 | 55,481 | - | - |
| 9919 | - Airport | 10,329 | 1,300,000 | 60,475 | 60,475 |
| 9920 | - Columbarium/Cemetery | 20,198 | 31,043 | 5,086 | 5,086 |
| 9921 | - Land/Lakeside Development | 8,451 | - | 7,102 | 7,102 |
| 9922 | - Sidewalk renewal (interest only) | 5,197 | - | 4,377 | 4,377 |
| 9923 | - Parks and playgrounds (interest only) | 6,899 | - | 255,125 | 255,125 |
| 9924 | - Riverfront (interest only) | 2,600 | - | 2,190 | 2,190 |
| 9925 | - Utility (interest only) | 21,067 | - | 22,114 | 22,114 |
| 9926 | - Doctors Recruitment | - | - | 2,046 | 2,046 |

| | | | | |
|-----------------------------|-----------|-----------|-----------|-----------|
| TOTAL TRANSFERS - TO PAGE 1 | 1,749,869 | 3,155,379 | 2,067,065 | 2,067,065 |
|-----------------------------|-----------|-----------|-----------|-----------|

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**



Town of The Pas

For the Year 2026

REVENUE

| | | Prior Year Budgeted | Prior Year Actual | Current Year Budgeted | Next Year Budgeted |
|-----|--------------------------------------------|------------------------|----------------------|--------------------------|-----------------------|
| 300 | WATER CONSUMER SALES | 1,460,099 | 1,228,937 | 1,166,897 | 1,166,897 |
| | - Residential | | | | |
| | - Commercial and Bulk | 280,712 | 300,224 | 267,045 | 267,045 |
| | - Industrial | 723,071 | 622,649 | 551,482 | 551,482 |
| | - Federal and Provincial | - | - | - | - |
| | - Municipal and Schools | - | - | - | - |
| 310 | SEWER SERVICE CHARGES | 791,157 | 512,870 | 663,465 | 663,465 |
| | - Residential | | | | |
| | - Commercial | - | - | - | - |
| 320 | Discounts, Refunds and Cancellations | - | - | - | - |
| | Net Consumer Revenue - Sub Total | 3,255,039 | 2,664,679 | 2,648,889 | 2,648,889 |
| 330 | Penalties | 50,000 | 59,555 | 45,000 | 45,000 |
| 340 | Hydrant Rentals | 26,700 | 26,700 | 26,700 | 26,700 |
| 350 | Installation Service | - | - | - | - |
| 360 | Connection Revenue - Net | 450 | 440 | 450 | 450 |
| 370 | Provincial Grants | - | - | 510,000 | 510,000 |
| 380 | Other Revenue | 256,649 | 309,498 | 433,810 | 433,810 |
| 390 | Transfer from Revenue Fund - Page 5 | - | - | - | - |
| 396 | Transfer from Reserves - Utility - Page 13 | - | - | - | - |
| 397 | Transfer from Accumulated Surplus | 125,418 | 125,418 | 125,418 | 125,418 |
| | TOTAL REVENUE | 3,714,256 | 3,186,290 | 3,790,266 | 3,790,266 |

EXPENDITURE

| | | | | | |
|-----|--------------------------------------------|------------------|------------------|------------------|------------------|
| 410 | WATER SUPPLY | | | | |
| 411 | Administration | 422,760 | 409,868 | 518,801 | 506,822 |
| 412 | Customer Billings and Collections | 44,464 | 30,379 | 16,982 | 17,036 |
| 413 | Purification and Treatment | 519,287 | 499,773 | 546,965 | 551,982 |
| 414 | Water Purchases | - | - | - | - |
| 415 | Service of Supply | 133,551 | 151,338 | 198,461 | 202,210 |
| 416 | Transmissions and Distribution | 695,338 | 488,951 | 514,413 | 522,372 |
| 417 | Other Water Supply Costs | 20,538 | 60,722 | 72,785 | 74,572 |
| 418 | Connections - Net Loss | 50,760 | 102,487 | 87,152 | 88,116 |
| | TOTAL | 1,886,698 | 1,743,518 | 1,955,560 | 1,963,111 |
| 420 | SEWAGE COLLECTION AND DISPOSAL | | | | |
| 421 | Administration | - | - | - | - |
| 422 | Sewage Collection System | 82,129 | 54,573 | 79,378 | 79,959 |
| 423 | Sewage Lift Station | 108,003 | 89,877 | 174,530 | 177,029 |
| 424 | Sewage Treatment and Disposal | 176,009 | 137,206 | 166,114 | 167,544 |
| 425 | Other Sewage Collection and Disposal Costs | - | - | - | - |
| 426 | Connections - Net Loss | 89,202 | 132,394 | 113,250 | 115,410 |
| | TOTAL | 455,343 | 414,050 | 533,272 | 539,941 |
| 430 | TRANSFER TO CAPITAL - Page 13 | - | - | 510,000 | |
| 450 | DEBENTURE DEBT CHARGES - Page 12 | 299,192 | 299,192 | 299,192 | 299,192 |
| 470 | TRANSFERS | | | | |
| 471 | Deficit Recovery - Page 9 | 125,418 | 125,418 | 125,418 | 125,418 |
| 473 | Transfer to Utility Reserve | 100,000 | 100,000 | 150,000 | 150,000 |
| 474 | Transfer to _____ Reserve | - | - | - | - |
| | TOTAL | 225,418 | 225,418 | 275,418 | 275,418 |
| | TOTAL EXPENDITURE | 2,866,651 | 2,682,177 | 3,573,442 | 3,077,662 |
| | NET OPERATING SURPLUS (DEFICIT) | 847,605 | 504,113 | 216,825 | 712,604 |

CALCULATION OF TAX LEVIES

Town of The Pas



For the Year 2026

| | Assessments | | | | Expenditures | | | Mill Rate (M/R) | Revenues | | | |
|--------------------------------------|--------------------|-------------------------------------|-------------------------|--------------------|------------------|----------------------|------------------|-----------------|------------------|-------------------------|---------------------------------------|------------------|
| | Taxable | Grazing Lease and/or Converted fees | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Grants in Lieu of Taxes | Grazing lease and / or Converted fees | Total |
| Education (Requestion) Taxes: | | | | | | | | | | | | |
| Education Support Levy (ESL) | 53,083,760 | | 18,905,730 | 71,989,490 | 533,514 | 0 | 533,514 | 7.411 | 393,404 | 140,110 | | 533,514 |
| Kelsey School Division | 176,708,090 | | 31,475,230 | 208,183,320 | 3,061,260 | 76 | 3,061,336 | 14.705 | 2,598,492 | 462,843 | | 3,061,336 |
| | | | | 0 | | | 0 | | | | | 0 |
| Total Education Taxes | 229,791,850 | 0 | 50,380,960 | 280,172,810 | 3,594,774 | 76 | 3,594,850 | 22.116 | 2,991,896 | 602,954 | 0 | 3,594,850 |

Page 1

| | Assessments | | | | Expenditures | | | Mill Rate Fr/PP | Revenues | | | |
|-------------------------------|-------------|------------------|-------------------------|-------------|-------------------|----------------------|-------------------|-----------------|------------------|-------------------------|------------------------------|-------------------|
| | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Grants in Lieu of Taxes | Other Revenues and Transfers | Total |
| Municipal Taxes: | | | | | | | | | | | | |
| Debenture Debt Charges | | | | | | | | | | | | |
| 4381 - Multiplex | 180,967,840 | 31,446,500 | 31,475,230 | 243,889,570 | 191,447 | 6 | 191,453 | 0.785 | 166,745 | 24,708 | | 191,453 |
| | | | | 0 | 0 | 0 | 0 | 0.000 | | | | 0 |
| | | | | 0 | 0 | 0 | 0 | 0.000 | | | | 0 |
| | | | | 0 | | | 0 | 0.785 | | | | 0 |
| Deficit Recovery | | | | | | | | | | | | |
| General | 181,972,880 | | 31,475,230 | 213,448,110 | 0 | 0 | 0 | 0.000 | 0 | 0 | | 0 |
| Utility | | | | 0 | | | 0 | | | | | 0 |
| Reserve Funds | | | | | | | | | | | | |
| Machinery and equipment | 181,972,880 | | 31,475,230 | 213,448,110 | 325,000 | 81 | 325,081 | 1.523 | 277,145 | 47,937 | | 325,081 |
| Infrastructure | 181,972,880 | | 31,475,230 | 213,448,110 | 0 | 0 | 0 | 0.000 | 0 | 0 | | 0 |
| Municipal Elections | 181,972,880 | | 31,475,230 | 213,448,110 | 1,000 | 67 | 1,067 | 0.005 | 910 | 157 | | 1,067 |
| Garage | 181,972,880 | | 31,475,230 | 213,448,110 | 19,812 | 39 | 19,851 | 0.093 | 16,923 | 2,927 | | 19,851 |
| Library | 181,972,880 | | 31,475,230 | 213,448,110 | 5,000 | 123 | 5,123 | 0.024 | 4,367 | 755 | | 5,123 |
| Civic Center | 181,972,880 | | 31,475,230 | 213,448,110 | 15,000 | 155 | 15,155 | 0.071 | 12,920 | 2,235 | | 15,155 |
| Fire Equipment | 181,972,880 | | 31,475,230 | 213,448,110 | 50,000 | 160 | 50,160 | 0.235 | 42,764 | 7,397 | | 50,160 |
| Computer Equipment | 181,972,880 | | 31,475,230 | 213,448,110 | 2,200 | 148 | 2,348 | 0.011 | 2,002 | 346 | | 2,348 |
| Museum | 181,972,880 | | 31,475,230 | 213,448,110 | 140,000 | 22 | 140,022 | 0.656 | 119,374 | 20,648 | | 140,022 |
| Arena | 181,972,880 | | 31,475,230 | 213,448,110 | 15,000 | 155 | 15,155 | 0.071 | 12,920 | 2,235 | | 15,155 |
| Pool | 181,972,880 | | 31,475,230 | 213,448,110 | 15,000 | 155 | 15,155 | 0.071 | 12,920 | 2,235 | | 15,155 |
| Parks and playgrounds | 181,972,880 | | 31,475,230 | 213,448,110 | 240,700 | 69 | 240,769 | 1.128 | 205,265 | 35,504 | | 240,769 |
| Wellness Equipment | 181,972,880 | | 31,475,230 | 213,448,110 | 5,000 | 123 | 5,123 | 0.024 | 4,367 | 755 | | 5,123 |
| | | | | 0 | | | 0 | 3.912 | 0 | 0 | | 0 |
| General Municipal | | | | | | | | | | | | |
| Rural Area | | | | 0 | 0 | 0 | 0 | | 0 | 0 | | 0 |
| At Large | 181,972,880 | | 31,475,230 | 213,448,110 | 8,071,678 | 930 | 8,072,608 | 37.820 | 6,882,214 | 1,190,393 | | 8,072,608 |
| Business Tax, Fees | | | | 0 | 10,199 | | 10,199 | | 10,199 | | | 10,199 |
| Other Revenue and Transfers | | | | | 9,285,019 | | 9,285,019 | | | | 9,285,019 | 9,285,019 |
| Total Municipal | | | | | 18,392,055 | 2,232 | 18,394,288 | 42.517 | 7,771,036 | 1,338,232 | 9,285,019 | 18,394,288 |

21,986,829 2,308 21,989,138

Page 1

10,762,933 1,941,186 9,285,019 21,989,138

Page 1 Page 1,9 Page 2

Residential Mill Rate **57.222**
Commercial Mill Rate **64.633**

Page 8

| | Residential | Corporate |
|----------------------------|-------------|-----------|
| School | 14.705 | 22.116 |
| Municipal | 42.517 | 42.517 |
| Total | 57.222 | 64.633 |
| % School | 26% | 34% |
| Prior years mill rate | 57.687 | 64.805 |
| Difference in mills | (0.465) | (0.172) |
| Difference as a percentage | -0.806% | -0.265% |

| | |
|----------|----------------|
| PY | 212,782,300.00 |
| CY | 213,448,110.00 |
| Increase | 665,810.00 |
| | 0.31% |
| | 0.00 |



SUNDRY REVENUE AND EXPENDITURE ANALYSIS

Town of The Pas

For the Year 2026

Part 1 - Grants in Lieu of Taxes

| Government or Agency | Assessment | | Mill Rate | | Amount | Frontage | Total |
|-------------------------------|------------------|-----------|-----------|--------|---------|----------|---------|
| | Farm/Residential | Other | | | | | |
| Corporate | | | 57.222 | 64.633 | 0 | | 0 |
| HMQ Misc. | | | 57.222 | 64.633 | 0 | | 0 |
| Attorney General - Courts | | 4,268,690 | 57.222 | 64.633 | 275,898 | | 275,898 |
| Government Services | | 1,918,680 | 57.222 | 64.633 | 124,010 | | 124,010 |
| Conserv - Crown land | 1,350 | 850 | 57.222 | 64.633 | 132 | | 132 |
| Conserv - Parks | | | 57.222 | 64.633 | 0 | | 0 |
| Conserv - Operations | 23,360 | | 57.222 | 64.633 | 1,337 | | 1,337 |
| Conserv - Northern MB | 32,180 | 5,270 | 57.222 | 64.633 | 2,182 | | 2,182 |
| Highways Transportation | | 532,030 | 57.222 | 64.633 | 34,387 | | 34,387 |
| University College of the Nor | 1,137,650 | 8,398,860 | 57.222 | 64.633 | 607,942 | | 607,942 |
| MPIC | | 306,740 | 57.222 | 64.633 | 19,826 | | 19,826 |
| MHRC | 11,340,950 | 82,820 | 57.222 | 64.633 | 654,305 | | 654,305 |
| MB Hydro | | 961,680 | 57.222 | 64.633 | 62,156 | | 62,156 |
| HMK (Can) Misc. | 62,920 | 2,122,840 | 57.222 | 64.633 | 140,806 | | 140,806 |
| Freshwater Fish Marketing | | 124,810 | 57.222 | 64.633 | 8,067 | | 8,067 |
| Via Rail Canada Inc. | 9,500 | 182,460 | 57.222 | 64.633 | 12,337 | | 12,337 |
| | | | | | | | 0 |
| | | | | | | | 0 |
| | | | | | | | 0 |

Total - Pages 1, 8

1,943,384

Part 2 - Conditional Transfers and Grants

| Government or Agency | Purpose | Amount |
|-------------------------------------------------|-----------------------------------------------|---------|
| Province of Manitoba | Muni. Operating Grant (Inc. rec, infra, etc.) | 905,925 |
| Province of Manitoba - Strategic Mun. Inv. Fund | Public Safety Basket - Urban Policing Grant | 811,500 |
| Province of Manitoba | Handivan | 20,000 |
| Province of Manitoba | MLCC | 25,000 |
| Province of Manitoba | PW capital grant | 216,920 |
| Province of Manitoba | Green Team | 10,000 |
| | CSO capital grant - Vehicle | 30,000 |
| | Admin capital grants | 110,000 |
| | | |
| | | |
| | | |
| | | |
| | | |

Total - Page 2

2,129,345

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
| | | | | 0 |
| | | | | |
| | | | | |
| | | | | |

Total - Page 1

0

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|-----------|-------|-----------|---------|
| | 2022/2023 | 2 yrs | BO 44-25 | 125,418 |
| | | | | |
| | | | | |

Total - Page 6

125,418

CAPITAL BUDGET
(current year)
Town of The Pas



For the Year 2026

Part 1 - CAPITAL EXPENDITURES

| | Particulars of Expenditure | Estimated Total Cost | Borne by General Fund | Borne by Utility Fund | Borne by Reserves | Borne by Borrowing |
|---------|---------------------------------------|----------------------|-----------------------|-----------------------|-------------------|--------------------|
| | Carry Forward | | | | | |
| Admin | Flagpoles | 40,000 | | | 40,000 | |
| PW | SWDG expansion feasibility | 120,000 | | | 120,000 | |
| PW | WTP Reassessment | 65,000 | | | 65,000 | |
| PW | Scissor Lift / Zoom boom | 50,000 | | | 50,000 | |
| KRC | Pool dehumidifier | 600,000 | 300,000 | | 300,000 | |
| Airport | Apron Asphalt Paving | 250,000 | | | 250,000 | |
| SWM | SWM Redesign | 314,924 | | | 314,924 | |
| SWM | New Table for Rotary Room | 4,000 | 4,000 | | 0 | |
| Fire | Seacan for training grounds | 12,000 | | | 12,000 | |
| | | | | | 0 | |
| | New | | | | 0 | |
| Admin | Civic Centre Signage | 10,000 | 10,000 | | 0 | |
| Admin | Red Zone Safety Camera's | 120,000 | 60,000 | | 60,000 | |
| Airport | Airport Pickup Truck | 100,000 | | | 100,000 | |
| Airport | Movement Area Assessment | 40,000 | | | 40,000 | |
| Finance | Computers and access points | 50,000 | 50,000 | | 0 | |
| HR | HRIS System | 11,500 | 11,500 | | 0 | |
| HR | Id card printer | 2,503 | 2,503 | | 0 | |
| SWM | Fencing project | 50,000 | 10,000 | | 40,000 | |
| SWM | Offsite Displays | 5,000 | 5,000 | | 0 | |
| SWM | Fire Suppression System | 190,000 | 95,000 | | 95,000 | |
| CSO | Patrol Truck | 50,000 | 30,000 | | 20,000 | |
| Fire | Command 1 replacement | 100,000 | | | 100,000 | |
| WC | Annual Equipment Upgrades | 20,000 | | | 20,000 | |
| KRC | Ball Diamond upgrades | 53,500 | 50,000 | | 3,500 | |
| KRC | Accessibility upgrades to Civic Cen | 275,000 | 137,500 | | 137,500 | |
| KRC | Columbarium's x 2 | 75,000 | | | 75,000 | |
| KRC | Dehumidifier's for Library and air co | 40,000 | | | 40,000 | |
| KRC | Arena Dehumidifier | 63,525 | | | 63,525 | |
| KRC | Recreational Upgrades - MB Gro g | 2,750,000 | 1,375,000 | | 42,344 | 1,332,656 |
| PW | Loader (replacement of unit 95) | 475,000 | | | 475,000 | |
| PW | Fleet Assessment | 20,000 | 20,000 | | 0 | |
| PW | | | | | | |
| PW | Water Pressure Improvement | 50,000 | | 30,000 | 20,000 | |
| PW | Mobile water meter data collector | 25,000 | | | 25,000 | |
| PW | Trench Cage | 40,000 | | | 40,000 | |
| PW | Walk Behind Plate Packer | 6,500 | | | 6,500 | |
| PW | Walk Behind Asphalt Cutter | 15,000 | | | 15,000 | |
| PW | Value Turner | 25,000 | | | 25,000 | |
| PW | Lighting in Rec area / Fish shack | 50,000 | | | 50,000 | |
| PW | Paving and Patching | 1,085,000 | | | 1,085,000 | |
| PW | Energy and water efficiency roadm | 216,920 | 216,920 | | 0 | |
| PW | Looping Water Line on Centennial | 800,000 | | 480,000 | 320,000 | |
| PW | 2x Variable Frequency Drive (VFD) | 30,000 | | | 30,000 | |
| | | | | | 0 | |
| | | 8,300,372 | | | | |

| | | | | | | |
|--------------------|-----------|-------|-----------|---------|-----------|-----------|
| Grant dependant | 2,793,420 | TOTAL | 2,377,423 | | | |
| Donation dependant | 10,000 | | Page 5 | 510,000 | | |
| Mill rate effect | 84,003 | | | Page 6 | 4,080,293 | |
| | | | | | Part 2 | 1,332,656 |

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Part 3

| Reserve Name and By-Law No. | General Fund Transfers | | Utility Fund Transfers | | Cash Resources (Opening balance in Reserve) |
|-----------------------------|------------------------|------------|------------------------|------------|------------------------------------------------|
| | To Operating | To Capital | To Operating | To Capital | |
| Machinery Replacement | 25,000 | 606,500 | | | 638,204 |
| Fire Equipment | | 112,000 | | | 621,398 |
| Infrastructure | | 1,272,500 | | | 1,651,637 |
| Arena Reno | | 63,525 | | | 199,400 |
| Winton Pool | | | | | 105,005 |
| Computer | | | | | 2,188 |
| Civic Centre | | | | | 5,723 |
| Library Reno | | 40,000 | | | 34,996 |
| Medical Recruitment | | | | | 47,566 |
| General | | | | | 0 |
| Airport Capital Improvement | | 390,000 | | | 1,601,075 |
| WDG | | 120,000 | | | 2,048,694 |
| Land Development | | | | | 11,844 |
| Garage/Fuel Tank | | | | | 13,471 |
| Sidwalk Renewal | | | | | 101,770 |
| Cemetery | | | | | 52,676 |
| Parks and Playground | | | | | 215,031 |
| Wellness Equipment | | 20,000 | | | 46,059 |
| Community Enhancement | | 145,844 | | | 462,598 |
| Destination Marketing | 50,000 | | | | 181,430 |
| Lakeside Development | | | | | 153,274 |
| Sask River Waterfront | | | | | 50,909 |
| Columbarium Reserve | | 75,000 | | | 103,076 |
| Municipal Election | 7,000 | | | | 7,072 |
| Museum | | 449,924 | | | 325,812 |
| Rec Infra Reserve | | | | | 0 |
| Sewer and Water | | | | 485,000 | 756,650 |
| Federal Gas Tax - LIABILITY | | | | | 6,715 |
| Bipole III - LIABILITY | | 300,000 | | | 0 |
| | | | | | |
| | | | | | |
| | 82,000 | | | | |

Page 2

3,595,293

Part 1

0

Page 6

485,000

Part 1

PART 3. BORROWING (Subject to Municipal Board Approval)

| PROPOSAL | TEMPORARY FINANCING | | | REPAYMENT | |
|----------------|---------------------|----------------|--------------|-----------|------|
| | Bank Loan | Operating Loan | Reserve Loan | Amount | Term |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| TOTAL - Part 1 | 0 | 0 | 0 | | |

Departmental Use Only

Adopted by Resolution of Council

22nd of June 2026

(Head of Council)

(Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Town of The Pas



| | PURPOSE | E (Mark Priority 1, 2, 3, etc.) | | | | | | | | | | SOURCE OF FUNDS | | | | |
|---------|--------------------------------------------------------|---------------------------------|-----------|------|-----------|------|-----------|------|--------|--------|--------|-----------------|-----------|----------|-----------|-----------|
| | | 2026 | | 2027 | | 2028 | | 2029 | | 2030 | | Total | Operating | Reserves | Borrowing | Other |
| Admin | Computer Equipment | 1 | 50,000 | 1 | 15,000 | 1 | 15,000 | 1 | 15,000 | 1 | 15,000 | 110,000 | 110,000 | 0 | | |
| Admin | Red Zones Safety Cameras | 1 | 120,000 | | | | | | | | | 120,000 | 0 | 60,000 | | 60,000 |
| Admin | Redesign of Civic Centre Front (\$40k 2025 CF) | 1 | 10,000 | | | | | | | | | 10,000 | 0 | 0 | | 10,000 |
| HR | New HRIS System | 1 | 11,520 | | | | | | | | | 11,520 | 11,520 | 0 | | |
| HR | Employee ID printer | 3 | 2,503 | | | | | | | | | 2,503 | 2,503 | 0 | | |
| HR | New Training Platform | | | 1 | 20,000 | | | | | | | 20,000 | 20,000 | 0 | | |
| HR | Upgrade work equipment (employee wellness) | | | | | 2 | 30,000 | | | | | 30,000 | 30,000 | 0 | | |
| HR | AI based platform | | | | | | | | 3 | 40,000 | | 40,000 | 40,000 | 0 | | |
| CSO | Patrol Unit | 1 | 50,000 | | | | | | | | | 50,000 | | 20,000 | | 30,000 |
| CSO | ATV | | | 2 | 25,000 | | | | | | | 25,000 | | 25,000 | | |
| FD | Command 1 Replacement | 1 | 100,000 | | | | | | | | | 100,000 | | 100,000 | | |
| FD | Firehall Expansion | | | 2 | 975,000 | | | | | | | 975,000 | | 487,500 | | 487,500 |
| FD | Pumper 2 Replacement (Used) | | | | | 1 | 1,000,000 | | | | | 1,000,000 | | 250,000 | | 750,000 |
| SWM | Fire Suppression system | 2 | 190,000 | | | | | | | | | 190,000 | | 95,000 | | 95,000 |
| SWM | Offsite Displays | 2 | 5,000 | | | | | | | | | 5,000 | | 0 | | 5,000 |
| SWM | Fence around clinic side of SWM | 1 | 50,000 | | | | | | | | | 50,000 | | 40,000 | | 10,000 |
| SWM | 2nd Phase of SWM redesign | | | 1 | 477,000 | | | | | | | 477,000 | | 190,800 | | 286,200 |
| SWM | HVAC replacement | | | 1 | 300,000 | | | | | | | 300,000 | | 150,000 | | 150,000 |
| Airport | Paving assessment | 1 | 40,000 | | | | | | | | | 40,000 | | 40,000 | | |
| Airport | Replacement of Pickup Truck | 1 | 100,000 | | | | | | | | | 100,000 | | 100,000 | | |
| Airport | Airfield Electrical Rehabilitation | | | 1 | 3,300,000 | | | | | | | 3,300,000 | | 0 | | 3,300,000 |
| Airport | Replacement Plow Truck | | | 2 | 415,664 | | | | | | | 415,664 | | 0 | | 415,664 |
| Airport | Replacement Grader | | | 2 | 612,700 | | | | | | | 612,700 | | 0 | | 612,700 |
| Airport | Replacement Loader | | | 2 | 484,390 | | | | | | | 484,390 | | 0 | | 484,390 |
| Airport | Replace Loader | | | | | 1 | 505,500 | | | | | 505,500 | | 0 | | 505,500 |
| Airport | Replace Grader | | | | | 1 | 692,500 | | | | | 692,500 | | 0 | | 692,500 |
| Airport | Replace Plow Truck | | | | | 1 | 422,000 | | | | | 422,000 | | 0 | | 422,000 |
| Airport | Replacement of Pickup Truck | | | | | | | | 1 | 93,500 | | 93,500 | | 93,500 | | |
| KRC | Ball Diamond upgrades - Infields/dugouts/landscaping/b | 1 | 53,500 | | | | | | | | | 53,500 | | 3,500 | | 50,000 |
| KRC | Accessibility upgrades to Civic Centre | 1 | 275,000 | | | | | | | | | 275,000 | | 137,500 | | 137,500 |
| KRC | Columbarium's x 2 | 1 | 75,000 | | | | | | | | | 75,000 | | 75,000 | | |
| KRC | Dehumidifier's for Library and air conditioner | 1 | 40,000 | | | | | | | | | 40,000 | | 40,000 | | |
| KRC | Recreational Upgrades - MB Gro grant | 3 | 2,750,000 | | | | | | | | | 2,750,000 | | 42,344 | 1,332,656 | 1,375,000 |
| KRC | Arena dehumidifier | 1 | 63,525 | | | | | | | | | 63,525 | | 63,525 | | |
| KRC | Olympia | | | | | 1 | 250,000 | | | | | 250,000 | | 250,000 | | |
| KRC | Library upgrades - hot water on demand | | | | | 1 | 2,000 | | | | | 2,000 | | 2,000 | | |
| KRC | Library upgrades - Waterproofing | | | | | 1 | 100,000 | | | | | 100,000 | | 100,000 | | |

Taxation - Examples

| Mill rates | Residential | | | Commercial | | |
|--------------|---------------|---------------|----------------|---------------|---------------|----------------|
| | 2025 | 2026 | Change | 2025 | 2026 | Change |
| School | | | | | | |
| KSD | 15.135 | 14.705 | (0.430) | 15.135 | 14.705 | (0.430) |
| Provincial | | | | 8.080 | 7.411 | (0.669) |
| Municipal | | | | | | |
| Debentures | 2.498 | 0.785 | (1.713) | 2.498 | 0.785 | (1.713) |
| Deficit | 1.075 | - | (1.075) | 1.075 | - | (1.075) |
| Reserves | 2.283 | 3.912 | 1.629 | 2.283 | 3.912 | 1.629 |
| At Large | 36.680 | 37.820 | 1.140 | 36.680 | 37.820 | 1.140 |
| Total | 57.671 | 57.222 | (0.449) | 65.751 | 64.633 | (1.118) |
| % Increase | | | -0.78% | | | -1.7% |

Taxes

| Assessment | Residential | | | Commercial | | |
|------------|-------------|--------|--------|------------|--------|--------|
| | 2025 | 2026 | Change | 2025 | 2026 | Change |
| 50,000 | 1,298 | 1,287 | - 10 | 2,137 | 2,101 | - 36 |
| 100,000 | 2,595 | 2,575 | - 20 | 4,274 | 4,201 | - 73 |
| 150,000 | 3,893 | 3,862 | - 30 | 6,411 | 6,302 | - 109 |
| 200,000 | 5,190 | 5,150 | - 40 | 8,548 | 8,402 | - 145 |
| 300,000 | 7,786 | 7,725 | - 61 | 12,821 | 12,603 | - 218 |
| 400,000 | 10,381 | 10,300 | - 81 | 17,095 | 16,805 | - 291 |
| 500,000 | 12,976 | 12,875 | - 101 | 21,369 | 21,006 | - 363 |
| 750,000 | 19,464 | 19,312 | - 152 | 32,054 | 31,509 | - 545 |
| 1,000,000 | 25,952 | 25,750 | - 202 | 42,738 | 42,011 | - 727 |

| | | | | |
|------------------------------|-------|-------|-------|-------|
| School tax % of total tax | 26.2% | 25.7% | 35.3% | 34.2% |
| Municipal tax % of total tax | 73.8% | 74.3% | 64.7% | 65.8% |

Mill rates by Year

| Year | Prov. School | KSD | Debt | Muni. | Total | Assess. |
|------|--------------|--------|-------|--------|--------|-------------|
| 2026 | 7.411 | 14.705 | 0.785 | 41.732 | 64.633 | 213,448,110 |
| 2025 | 7.118 | 14.985 | 2.334 | 40.368 | 64.805 | 212,782,200 |
| 2024 | 8.080 | 15.135 | 2.498 | 40.038 | 65.751 | 202,022,310 |
| 2023 | 8.140 | 14.413 | 2.332 | 37.160 | 62.045 | 201,389,880 |
| 2022 | 8.720 | 14.850 | 2.570 | 35.926 | 62.066 | 198,382,080 |
| 2021 | 8.809 | 14.940 | 2.566 | 35.396 | 61.711 | 197,245,870 |
| 2020 | 8.828 | 15.000 | 2.580 | 33.660 | 60.068 | 197,061,540 |
| 2019 | 9.770 | 17.300 | 3.310 | 32.940 | 63.320 | 193,018,150 |
| 2018 | 9.770 | 17.540 | 3.310 | 31.060 | 61.680 | 192,228,240 |
| 2017 | 10.500 | 17.340 | 3.240 | 29.960 | 61.040 | 197,143,430 |