



THE FINANCIAL PLAN

Town of The Pas

For the Year 2017

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of <u>Town of The Pas</u>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years) Town of The Pas Airport	<input checked="" type="checkbox"/>	<input type="checkbox"/>



**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Town of The Pas
For the Year 2017

REVENUE

****pre-adjustment, unaudited financial statements**

	Last Year Budgeted 2016	Last Year Actual 2016	This Year Budgeted 2017	Next Year Budgeted 2018
Total Tax Levy - Page 8	9,111,757	9,119,692	9,124,848	9,272,912
Total Grants in Lieu of Taxes - Page 8	1,480,655	1,480,655	1,480,891	1,514,090
Sub-total	10,592,411	10,600,346	10,605,740	10,787,002
School Requisitions (deduct) - Page 8	3,962,002	3,962,002	3,966,293	4,085,282
Municipal Taxes and Grants in Lieu of Taxes	6,630,409	6,638,344	6,639,447	6,701,720
Other Revenue - Page 2	3,384,071	3,499,390	6,485,453	3,467,748
Transfers from Accumulated Surplus & Reserves - Page 2	300,000	300,000	677,365	524,752
Total Municipal Revenue	10,314,480	10,437,734	13,802,264	10,694,220

EXPENDITURE

	Last Year Budgeted 2016	Last Year Actual 2016	This Year Budgeted 2017	This Year Budgeted 2018
General Government Services	1,580,585	1,569,827	1,879,558	1,877,844
Protective Services	2,698,127	2,767,681	2,850,232	2,850,231
Transportation Services	2,051,224	2,009,390	2,198,572	1,877,532
Environmental Health Services	423,309	441,533	423,308	423,308
Public Health and Welfare Services	94,398	68,532	95,397	95,397
Environmental Development Services	0	3,729	0	0
Economic Development Services	500	1,470	2,540	2,540
Recreation and Cultural Services	1,319,415	1,319,415	1,187,475	1,187,475
Fiscal Services	718,079	718,079	718,079	718,079
Transfers - Deficit Recovery - Page 9 - To Reserves - Page 5	0		0	0
	1,429,123	1,395,178	4,445,415	1,661,184
Total Basic Expenditure	10,314,761	10,294,835	13,800,576	10,693,590
Allowance For Tax Assets - Page 8	(281)	(281)	1,689	630
Total Municipal Expenditure	10,314,480	10,294,554	13,802,265	10,694,220
Net Operating Surplus (Deficit)	(0)	143,180	(0)	(0)

Departmental Use Only	Adopted by Resolution of Council By-Law 4563	 (Head of Council)
	Monday, April 24, 2017	 (Chief Administrative Officer)



GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS

Town of The Pas
For the Year 2017

Other Revenue	Last Year Budgeted 2016	Last Year Actual 2016	This Year Budgeted 2017	Next Year Budgeted 2018
Taxes Added	36,000	4,164	36,000	36,000
Licenses	1,500	1,320	1,500	1,500
- Animal		100		
- Bicycle				
- Business	12,000	22,195	20,000	20,000
- Other				
Permits	10,000	6,675	10,000	10,000
- Building				
- Other				
Fines	55,000	91,333	77,000	77,000
Sales of Service	31,000	29,619	29,200	29,200
- General Government	98,050	96,880	102,050	102,050
- Protective	65,000	55,154	65,000	65,000
- Transportation	226,500	249,396	251,500	251,500
- Environmental Health	43,500	57,450	50,000	50,000
- Public Health and Welfare				
- Environmental Development				
- Economic Development	0	2	0	0
- Recreation and Culture				
- Other				
- Sundry				
Sales of Goods		181		
Rentals				
Concessions and Franchises				
Returns from Investments	75,000	80,369	75,000	75,000
Tax and Redemption Penalties	85,000	167,129	85,000	85,000
Development and Dedication Fees				
Municipal Programs Grant	24,170	24,217	24,170	24,170
General Assistance Grant	874,542	874,542	874,542	874,542
Conditional Transfers			2,666,667	
- Federal Government				
Fed Gas Tax	297,773	297,773	297,773	297,773
(Page 9) - Provincial Government	168,647	175,488	168,646	168,646
- Green Manitoba & Sustain Dev Innov	50,000	0	50,000	50,000
- Other	240,689	240,689	245,815	245,815
Bipole III CDI				
- Other	0		0	0
Thomas Sill Foundation				
Other Income	175,000	159,422	175,000	175,000
Accommodation Tax	66,000	13,570	66,000	66,000
Miscellaneous	0		0	0
Grants from partners - MB games bid	100,000	158,000	100,000	100,000
Lot sales	0		0	0
Gain on asset disposals	3,000	10,000	13,000	13,000
MB Hydro Powersmart	0	4,853	4,852	4,852
Library	645,700	678,869	996,738	645,700
Airport				
Total Other Revenue - Page 1	3,384,071	3,499,390	6,485,453	3,467,748
Transfers From	300,000	300,000	0	0
- Accumulated Surplus	0		677,365	524,752
- Reserves (Page 13)				
Total Transfers - Page 1	300,000	300,000	677,365	524,752
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8	3,684,071	3,799,390	7,162,818	3,992,500



BUDGETED EXPENDITURE

Town of The Pas
For the Year 2017

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
GENERAL GOVERNMENT SERVICES				
Legislative	87,612	111,242	89,728	89,728
General Administrative				
Chief Administrative Officer and Staff	648,952	632,640	636,786	636,785
Office	127,200	191,703	127,200	127,200
Legal	36,000	84,975	36,000	36,000
Audit	13,230	2,646	13,230	13,230
Assessment	73,530	73,000	72,960	72,960
Taxation	16,000	12,515	16,000	16,000
Other General Government				
Elections	3,500	500	500	3,500
Conventions	10,500	1,917	1,500	1,500
Damage Claims and Liability Insurance	11,600	6,528	11,600	11,600
Intergovernmental Relations	6,090	4,841	6,120	6,120
Grants - General	270,339	246,147	623,331	623,331
Other General Government-Sundry	145,391	75,065	111,250	111,250
Other General Government-Civic Centre	173,891	169,356	176,603	171,890
Past-Service Pension Payments				
Unallocated Employee Benefits				
SUB-TOTAL GENERAL GOVERNMENT SERVICES	1,623,835	1,613,077	1,922,808	1,921,094
Recoveries (deduct) - Utilities	43,250	43,250	43,250	43,250
TOTAL GOVERNMENT SERVICES - TO PAGE 1	1,580,585	1,569,827	1,879,558	1,877,844
PROTECTIVE SERVICES				
Police	2,222,684	2,322,363	2,384,484	2,384,483
Fire	409,877	371,915	409,880	409,880
Emergency Measures				
Emergency Measures Organization				
Flood Control	4,000	2,553	4,000	4,000
Ambulance Services				
Other - 911 Services	26,700	27,292	27,000	27,000
Other Protection				
Building Inspection	10,000	6,408	0	0
Electrical Inspection				
Plumbing Inspection				
Other Safety Inspections				
License Inspection				
Animal and Pest Control	24,866	37,150	24,868	24,868
Other - Traffic Services				
Other _____				
TOTAL PROTECTIVE SERVICES - TO PAGE 1	2,698,127	2,767,681	2,850,232	2,850,231
TRANSPORTATION SERVICES				
Road Transport				
Administration				
Engineering	264,711	219,774	260,212	260,212
Roads and Streets				
Unallocated Costs				
- Wages and Benefits	283,012	189,467	283,138	283,138
- Equipment Fuel				
- Equipment Repairs and Maintenance				
- Equipment Insurance and Registration				
- Workshop and Yard Operations	244,269	184,782	193,450	193,450
Road Construction and Maintenance				
- Labour	37,841	62,154	40,466	40,466
- Materials	23,000	32,153	23,000	23,000
- Rentals	6,620	0	0	0
- Equipment	6,900	3,981	6,900	6,900
Transportation Services Sub-Total Forward to Page 4	866,353	692,310	807,166	807,166



BUDGETED EXPENDITURE

**Town of The Pas
For the Year 2017**

Transportation Services Sub-Total Forward from Page 3

Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
866,353	692,310	807,166	807,166

Sidewalks and Boulevards

35,501	4,170	17,600	17,600
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Ditches and Road Drainage

84,084	32,002	79,690	79,690
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Storm Sewers

0	50,508	0	0
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Street Cleaning

45,204	50,358	46,222	46,222
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Snow and Ice Removal - Labour

115,778	91,129	119,808	119,808
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- Materials

16,894	24,352	16,894	16,894
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- Rentals

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- Equipment

40,826	29,875	40,826	40,826
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Bridges

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Street Lighting

119,000	159,115	119,000	119,000
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Traffic Services

33,551	24,880	24,788	24,788
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Parking

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Other Road Transport

0		0	0
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Airport

634,005	838,567	926,578	605,538
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Other Transportation Services

	12,125		
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TOTAL TRANSPORTATION SERVICES - TO PAGE 1

1,991,196	2,009,390	2,198,572	1,877,532
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ENVIRONMENTAL HEALTH SERVICES

Garbage and Waste Collection

223,097	203,799	193,327	193,327
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Garbage Collection

168,939	209,905	202,152	202,152
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Nuisance Grounds

Other Environmental Health

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Municipal Wells

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Public Rest Rooms

27,829	27,829	27,829	27,829
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Other - Landfill Closure expense

TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1

419,865	441,533	423,308	423,308
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PUBLIC HEALTH AND WELFARE SERVICES

Public Health

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Health Unit

86,559	68,532	95,397	95,397
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Cemeteries

Other _____

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Medical Care

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Medical Officer

Other _____

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Hospital Care

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Hospital Care

Other _____

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Social Assistance

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Social Assistance

Other _____

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TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1

86,559	68,532	95,397	95,397
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ENVIRONMENTAL DEVELOPMENT SERVICES

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Planning and Zoning

Community Development

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General Land Assembly

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Urban Renewal

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Beautification and Land Rehabilitation

0	3,729		
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Urban Area Weed Control

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Grant

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Other _____

TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1

0	3,729	0	0
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BUDGETED EXPENDITURE

Town of The Pas
For the Year 2017

ECONOMIC DEVELOPMENT SERVICES

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Natural Resources				
Agriculture				
Destruction of Pests				
Protective Inspections				
Rural Area Weed Control				
Drainage of Land				
Veterinary Services				
Water Resources and Conservation				
Grants				
Regional Development				
Industrial Development				
Other Economic Development				
Tourism		1,470	2,540	2,540
Public Receptions				
Community Development				
Other				
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	0	1,470	2,540	2,540

RECREATION AND CULTURAL SERVICES

Recreation Commission	911,045	823,774	741,396	741,396
Community Centers and Halls				
Swimming Pools and Beaches				
Golf Courses				
Skating Rinks and Arenas				
Parks and Playgrounds				
Other Recreational Facilities				
Grants				
Wellness Centre	192,423	199,997	180,000	180,000
Museums	146,671	146,643	131,979	131,979
Libraries	149,000	149,000	134,100	134,100
Other Cultural Facilities				
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	1,399,139	1,319,415	1,187,475	1,187,475

FISCAL SERVICES

L.U.D. of _____ -- Page 7				
Transfer to Capital - Page 13	0	0	0	0
Transfer to Utility - Page 6		0		
Debenture Debt Charges - Page 11	718,079	718,079	718,079	718,079
Other Long-term debt charges -- Page 11				
Tax discount and short-term loan interest				
Other Debt Charges				
Other Fiscal Services				
TOTAL FISCAL SERVICES - TO PAGE 1	718,079	718,079	718,079	718,079

TRANSFERS

General	67,908		86,861	81,846
Specific-Purpose Reserves:				
- Machinery & Equipment	356,000	356,000	256,000	256,000
- Infrastructure	100,000	100,000	3,246,666	450,000
- Lakeside Development				
- Land Development				
- Museum		5,000	5,000	5,000
- Election Reserve		5,000	2,500	5,000
- Lakeside Cemetary		700		
- Arena				
- Civic Centre		12,600		
- Computer	15,000	15,000	10,000	10,000
- Library	14,000	7,500	7,500	7,500
Specific-Purpose Reserves (Revenues):				
- Gas Tax	305,042	304,862	297,773	297,773
- Bipole III CDI	233,000	240,689	245,815	245,815
- Fire Fighting Equipment	90,050	32,830	45,050	45,050
- Waste Disposal Grounds	131,500	197,825	67,250	82,200
- Community Enhancement	87,500	58,580	87,500	87,500
- Destination Marketing	87,500	44,769	43,750	43,750
- Recreation Infrastructure	0	13,824	43,750	43,750
TOTAL TRANSFERS - TO PAGE 1	1,487,500	1,395,178	4,445,415	1,661,184



**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

**Town of The Pas
For the Year 2017**

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
WATER CONSUMER SALES - Residential	866,420	801,177	810,705	810,705
- Commercial and Bulk	183,279	156,092	172,761	172,760
- Industrial	354,806	322,021	354,806	354,806
- Federal and Provincial				
- Municipal and Schools				
SEWER SERVICE CHARGES - Residential	487,813	412,632	483,085	487,813
- Commercial				
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total	1,892,318	1,691,922	1,821,357	1,826,084
Penalties	45,138	19,583	45,138	45,138
Hydrant Rentals	26,700	26,700	26,700	26,700
Installation Service				
Connection Revenue - Net		500	250	250
Provincial Grants				
Other Revenue	2,711	410	7,526	2,711
Transfer from Revenue Fund - Page 5	0	0	0	0
Transfer from Reserves - Utility - Page 13	182,733	0	0	0
Transfer from Accumulated Surplus	0	0	0	0
TOTAL REVENUE	2,149,600	1,739,115	1,900,971	1,900,883

EXPENDITURE

WATER SUPPLY				
Administration	364,922	340,839	368,606	368,605
Customer Billings and Collections	21,826	25,083	22,149	22,146
Purification and Treatment	283,257	342,494	284,258	284,257
Water Purchases				
Service of Supply	126,937	155,466	127,037	126,937
Transmissions and Distribution	451,966	342,304	451,966	451,966
Other Water Supply Costs	25,924	16,379	25,924	25,924
Connections - Net Loss	26,877	65,101	26,877	26,877
TOTAL	1,301,710	1,287,666	1,306,817	1,306,712
SEWAGE COLLECTION AND DISPOSAL				
Administration				
Sewage Collection System	109,355	128,102	109,344	109,355
Sewage Lift Station	71,180	116,709	71,170	71,180
Sewage Treatment and Disposal	49,753	76,609	49,752	49,753
Other Sewage Collection and Disposal Costs				
Connections - Net Loss	38,883	30,353	38,888	38,883
TOTAL	269,171	351,773	269,154	269,171
TRANSFER TO CAPITAL - Page 13			0	
DEBENTURE DEBT CHARGES - Page 12				
TRANSFERS				
Deficit Recovery, 2013 - Page 9	182,733			
Transfer to Utility Reserve	325,000	325,000	325,000	325,000
Transfer to _____ Reserve				
TOTAL	507,733	325,000	325,000	325,000
TOTAL EXPENDITURE	2,078,614	1,964,439	1,900,971	1,900,883
NET OPERATING SURPLUS (DEFICIT)	70,986	(225,325)	0	0

BUDGETED REVENUE AND EXPENDITURE

Town of The Pas

L.U.D. of _____

For the Year 2017

EXPENDITURE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
General Government Services				
Legislative (Committee)				
Transportation Services				
Roads and Streets				
Sidewalks and Boulevards				
Ditches and Road Drainage				
Street Cleaning				
Snow and Ice Removal				
Street Lighting				
Other _____				
Total Transportation Services	0	0	0	0
Environmental Health Services				
Garbage Collection				
Nuisance Grounds				
Total Environmental Health Services	0	0	0	0
Environmental Development Services				
Weed Control				
Other _____				
Total Environmental Development Services	0	0	0	0
Recreation and Cultural Services				
Public Parks				
Transfers				
Deficit Recovery				
Transfer to Capital				
To Reserves				
Total Transfers	0	0	0	0
Total Operating Expenditure	0	0	0	0

REVENUE

Previous Years' Surplus				
L.U.D. Revenues _____				

Amount required from Taxation - Page 5 and Page 8				
Municipal Other Revenues Allocated to L.U.D.				

Tax Levy (Last Year Actual)				
Total Operating Revenue				
Net Operating Surplus (Deficit)				

YEAR-TO-YEAR SUMMARY:			
Amount Required from Taxation			
Assessment (Taxable and Grant-in-Lieu)			
Mill Rate			

L.U.D.	MUNICIPALITY
	_____ Reeve
_____ Chairperson	_____ Chief Administrative Officer



CALCULATION OF TAX LEVIES
Town of The Pas
For the Year 2017

	Assessments			Expenditures			Mill Rate (M/R)	Revenues			
	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Basic	Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grazing lease and/or Converted fees
Education (Requisition) Taxes:											
Education Support Levy (ESL)	46,881,240		15,628,700	656,354	0	656,354	10.50	492,253	0	164,101	656,354
School Division Kelsey	165,032,590		26,059,570	3,309,939	1,688	3,311,627	17.33	2,860,015	0	451,612	3,311,627
Total Education Taxes	211,913,830	0	41,688,270	3,966,293	1,688	3,967,982	27.83	3,352,268	0	615,714	3,967,982

	Assessments			Expenditures			Mill Rate Fr/PP	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Basic	Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Other Revenues and Transfers
Municipal Taxes:											
Local Urban Districts											
L.U.D.											
L.U.D.											
Debtenture Debt Charges											
Wood Acres II By-Law 4358	170,215,190	25,452,370	26,059,570	150,918	2,073	152,992	0.69	117,448	17,562	17,981	152,992
Multi-plex By-Law 4381	170,215,190	25,452,370	26,059,570	169,099	(586)	168,513	0.76	129,364	19,344	19,805	168,513
Wellness Centre By-Law 4435	170,215,190	25,452,370	26,059,570	206,615	(408)	206,206	0.93	158,300	23,671	24,239	206,206
Winton Pool By-Law 4486	170,215,190	25,452,370	26,059,570	191,447	(762)	190,685	0.86	148,385	21,889	22,411	190,685
Special Services Levies							3.24				
Deficit Recovery											
General											
Utility											
Reserve Funds											
General Municipal											
Rural Area											
At Large	171,083,860		26,059,570	5,906,734	(316)	5,906,417	29.96	5,125,672	0	780,745	5,906,417
Business Tax, Fees				12,945		12,945		12,945			12,945
Other Revenue and Transfers				6,485,453	0	6,485,453				6,485,453	6,485,453
Total Municipal				13,123,211	0	13,123,211		5,690,115	82,466	865,178	6,485,453
Total (Education + Municipal) Taxes				17,089,504	1,689	17,091,192		9,042,382	82,466	1,480,891	6,485,453

* Added to Total Tax Levy on page 1



FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Town of The Pas

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)					SOURCE OF FUNDS				
	2018	2019	2020	2021	2022	Total	Operating	Reserves	Borrowing	Other
Automated Watermeter System			1,350,000			1,350,000		1,350,000		
Bignell Avenue renewal (full cost)		5,564,060				5,564,060		1,854,687		3,709,373
CDC	82,800	82,800	92,000	92,000	9,200	358,800		358,800		
Computer replacement schedule (6 WS)	4,000	4,000	4,000	4,000	4,000	20,000		20,000		
Crosswalk Lights at 7th & Hogan	4,950					4,950		4,950		
Drawing for Interior Renovations			25,000			25,000		25,000		
Election Expenses	10,000					10,000		10,000		
Gordan Back lane Watermain renewal				1,205,000		1,205,000		401,667		803,333
Lagoon Upgrade (full cost)	14,500,000					14,500,000		4,833,333		9,666,667
Landfill Geotech	25,000					25,000		25,000		
Loader Backhoe #94	150,000					150,000		150,000		
Museum Exterior Building Repair		37,500				37,500		37,500		
Outdoor Rink	6,400	6,400	6,400	6,400	6,400	32,000		32,000		
Passenger Truck #63			35,000			35,000		35,000		
Passenger Truck #63				42,000		42,000		42,000		
Passenger Truck #74		35,000				35,000		35,000		
Passenger Truck #76 WTP		44,000				44,000		44,000		
Redevelopment Parks & Playground (KRC)	54,000	52,000	27,000			133,000		133,000		
Replace CL2 Roof	150,000					150,000		150,000		
Replace WRP Roof		150,000				150,000		150,000		
Settee Avenue (full Cost)			5,915,830			5,915,830		1,971,943		3,943,887
Sweeper #91				175,000		175,000		175,000		
Tandem dump #86		140,000				140,000		140,000		
Tandem dump #87			140,000			140,000		140,000		
Tandem Dump #89			140,000			140,000		140,000		
Tandem Dump / Sander #82	144,000					144,000		144,000		
Wellness Center Equipment	25,000	25,000	25,000	25,000	25,000	125,000		125,000		
Wellness Center Payment	43,750	43,750	43,750	43,750	43,750	218,750		218,750		
WTP Filter Media	250,000					250,000		250,000		
WTP Reassessment (mandatory)	10,000					10,000		10,000		
WTP Reservoir Upgrade	3,000,000					3,000,000		3,000,000		
Totals	15,459,900	9,184,510	7,803,980	1,593,150	88,350	34,129,890	0	16,006,630	0	18,123,260

SOURCE OF FUNDS - ANNUAL	TOTAL					
	OPERATING	RESERVES	BORROWING	OTHER	TOTAL	
OPERATING	5,793,233	5,475,137	3,860,093	789,817	88,350	16,006,630
RESERVES						0
BORROWING	9,666,667	3,709,373	3,943,887	803,333		18,123,260
OTHER	15,459,900	9,184,510	7,803,980	1,593,150	88,350	34,129,890
TOTAL						

Departmental Use Only

Monday, April 24, 2017

Adopted by Resolution of Council,
(Head of Council)
[Signature]
(Chief Administrative Officer)