



## THE FINANCIAL PLAN

Town of The Pas

For the Year 2015

**Approved**  
**May 20, 2015**

|         |                                                               | ATTACHED                            | NOT<br>APPLICABLE                   |
|---------|---------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Page 1  | General Operating Fund - Budgeted Revenue and Expenditure     | <input type="checkbox"/>            | <input type="checkbox"/>            |
| Page 2  | General Operating Fund - Budgeted Other Revenue and Transfers | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 3  | General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 4  | General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 5  | General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 6  | Utility Operating Fund - Budgeted Revenue and Expenditure     |                                     |                                     |
|         | Utility of      ' <u>Town of The Pas</u>                      | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
|         | Utility of      _____                                         | <input type="checkbox"/>            | <input type="checkbox"/>            |
|         | Utility of      _____                                         | <input type="checkbox"/>            | <input type="checkbox"/>            |
| Page 7  | Local Urban District - Budgeted Revenue and Expenditure       |                                     |                                     |
|         | L.U.D. of      _____                                          | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
|         | L.U.D. of      _____                                          | <input type="checkbox"/>            | <input type="checkbox"/>            |
|         | L.U.D. of      _____                                          | <input type="checkbox"/>            | <input type="checkbox"/>            |
| Page 8  | Calculation of Tax Levies                                     | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 9  | Sundry Revenue and Expenditure Analysis                       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 10 | Rural Area and General Municipal Requirements                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 11 | General Operating Fund - Debenture Debt Charges               | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 12 | Utility Operating Fund - Debenture Debt Charges               | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Page 13 | Capital Budget (Current Year)                                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 14 | Capital Expenditure Program (Subsequent Five Years)           | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
|         | Town of The Pas                                               |                                     |                                     |
|         | Airport                                                       |                                     |                                     |



GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE

Town of The Pas  
For the Year 2015

*\*\*2014 Actuals based on unadjusted, unaudited financial statements*

| REVENUE                                                | Last Year<br>Budgeted<br>2014 | Last Year<br>Actual<br>2014 | This Year<br>Budgeted<br>2015 | Next Year<br>Budgeted<br>2016 | Budget<br>Variance |
|--------------------------------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|--------------------|
| Total Tax Levy - Page 8                                | 9,041,168                     | 9,041,169                   | 9,045,508                     | 9,131,866                     | 4,340              |
| Total Grants in Lieu of Taxes - Page 8                 | 1,631,770                     | 1,631,770                   | 1,650,279                     | 1,650,034                     | 18,509             |
| Sub-total                                              | 10,672,938                    | 10,672,939                  | 10,695,787                    | 10,781,900                    | 22,849             |
| School Requisitions (deduct) - Page 8                  | 3,919,989                     | 3,919,989                   | 3,990,692                     | 3,990,692                     | 70,703             |
| <b>Municipal Taxes and Grants in Lieu of Taxes</b>     | 6,752,949                     | 6,752,950                   | 6,705,095                     | 6,791,208                     | (47,854)           |
| Other Revenue - Page 2                                 | 3,681,726                     | 3,734,810                   | 3,371,351                     | 3,196,451                     | (310,375)          |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 705,748                       | 705,748                     | 300,000                       | 0                             | (405,748)          |
| <b>Total Municipal Revenue</b>                         | 11,140,423                    | 11,193,508                  | 10,376,446                    | 9,987,659                     | (763,977)          |
| <b>EXPENDITURE</b>                                     | Last Year<br>Budgeted<br>2014 | Last Year<br>Actual<br>2014 | This Year<br>Budgeted<br>2015 | Next Year<br>Budgeted<br>2016 | Budget<br>Variance |
| General Government Services                            | 1,881,175                     | 1,625,259                   | 1,718,919                     | 1,668,622                     | (162,256)          |
| Protective Services                                    | 2,639,784                     | 2,646,351                   | 2,608,254                     | 2,505,611                     | (31,530)           |
| Transportation Services                                | 1,984,792                     | 1,759,184                   | 1,939,456                     | 1,842,172                     | (45,336)           |
| Environmental Health Services                          | 429,936                       | 405,185                     | 419,866                       | 404,281                       | (10,070)           |
| Public Health and Welfare Services                     | 106,022                       | 88,730                      | 86,559                        | 83,118                        | (19,463)           |
| Environmental Development Services                     | 12,960                        | 2,536                       | 0                             | 0                             | (12,960)           |
| Economic Development Services                          | 0                             | 15,015                      | 0                             | 0                             | 0                  |
| Recreation and Cultural Services                       | 1,403,317                     | 1,499,420                   | 1,399,139                     | 1,343,510                     | (4,178)            |
| Fiscal Services                                        | 1,255,972                     | 1,229,324                   | 718,079                       | 718,079                       | (537,893)          |
| Transfers - Deficit Recovery - Page 9                  |                               |                             |                               |                               | 0                  |
| - To Reserves - Page 5                                 | 1,419,592                     | 1,149,739                   | 1,487,500                     | 1,419,592                     | 67,908             |
| <b>Total Basic Expenditure</b>                         | 11,133,550                    | 10,420,743                  | 10,377,772                    | 9,984,985                     | (755,778)          |
| Allowance For Tax Assets - Page 8                      | 6,872                         | 6,872                       | (1,326)                       | 2,674                         | (8,199)            |
| <b>Total Municipal Expenditure</b>                     | 11,140,423                    | 10,427,615                  | 10,376,446                    | 9,987,659                     | (763,977)          |
| <b>Net Operating Surplus (Deficit)</b>                 | (0)                           | 765,893                     | 0                             | 0                             | 0                  |

Departmental Use Only

Adopted by Resolution of Council

*Capital Merrill*  
(Deputy Mayor)  
*Calamancik*  
(Chief Administrative Officer)

*May 21* 2015



**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

**Town of The Pas  
For the Year 2015**

| Other Revenue                                     |                                      | Last Year<br>Budgeted<br>2014 | Last Year<br>Actual<br>2014 | This Year<br>Budgeted<br>2015 | Next Year<br>Budgeted<br>2016 |
|---------------------------------------------------|--------------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| Taxes Added                                       |                                      | 26,000                        | 14,493                      | 36,000                        | 26,000                        |
| Licenses                                          | - Animal                             | 1,000                         | 1,721                       | 1,200                         | 1,200                         |
|                                                   | - Bicycle                            |                               |                             |                               |                               |
|                                                   | - Business                           | 11,000                        | 9,964                       | 11,000                        | 11,000                        |
|                                                   | - Other                              |                               |                             |                               |                               |
| Permits                                           | - Building                           | 2,000                         | 430                         | 2,000                         | 2,000                         |
|                                                   | - Other                              |                               |                             |                               |                               |
| Fines                                             |                                      | 50,000                        | 26,125                      | 50,000                        | 50,000                        |
| Sales of Service                                  | - General Government                 | 26,000                        | 50,284                      | 31,000                        | 31,000                        |
|                                                   | - Protective                         | 90,050                        | 86,725                      | 98,050                        | 98,050                        |
|                                                   | - Transportation                     | 50,000                        | 74,231                      | 65,000                        | 65,000                        |
|                                                   | - Environmental Health               | 181,500                       | 206,512                     | 226,500                       | 226,500                       |
|                                                   | - Public Health and Welfare          | 30,000                        | 43,470                      | 43,500                        | 43,500                        |
|                                                   | - Environmental Development          |                               |                             |                               |                               |
|                                                   | - Economic Development               | 0                             |                             | 0                             | 0                             |
|                                                   | - Recreation and Culture             |                               |                             |                               |                               |
|                                                   | - Other                              |                               |                             |                               |                               |
|                                                   | - Sundry                             |                               |                             |                               |                               |
| Sales of Goods                                    |                                      |                               |                             |                               |                               |
| Rentals                                           |                                      |                               |                             |                               |                               |
| Concessions and Franchises                        |                                      |                               |                             |                               |                               |
| Returns from Investments                          |                                      | 75,000                        | 88,474                      | 75,000                        | 75,000                        |
| Tax and Redemption Penalties                      |                                      | 85,000                        | 176,049                     | 85,000                        | 85,000                        |
| Development and Dedication Fees                   |                                      |                               |                             |                               |                               |
| Municipal Programs Grant                          |                                      | 20,000                        | 23,995                      | 24,170                        | 24,170                        |
| General Assistance Grant                          |                                      | 874,542                       | 874,542                     | 874,542                       | 874,542                       |
| Conditional Transfers                             | - Federal Government                 | 40,000                        | 38,065                      |                               |                               |
|                                                   | Fed Gas Tax                          | 305,042                       | 283,594                     | 305,042                       | 305,042                       |
| (Page 9)                                          | - Provincial Government              | 168,647                       | 179,293                     | 168,647                       | 168,647                       |
|                                                   | - Green Manitoba & Sustain Dev Innov | 50,000                        | 38,750                      | 50,000                        | 50,000                        |
|                                                   |                                      |                               |                             |                               |                               |
|                                                   | - Other Bipole III CDI               | 233,000                       | 233,000                     | 233,000                       | 233,000                       |
|                                                   | - Other Thomas Sill Foundation       | 0                             |                             | 0                             | 0                             |
| Other Income                                      | Accommodation Tax                    | 175,000                       | 134,133                     | 175,000                       | 175,000                       |
|                                                   | Miscellaneous                        | 50,000                        | 24,064                      | 66,000                        | 66,000                        |
|                                                   | Grants from partners - MB games bid  | 35,000                        | 0                           | 0                             |                               |
|                                                   | Lot sales                            | 100,000                       | 50,000                      | 100,000                       | 0                             |
|                                                   | Gain on asset disposals              | 0                             |                             | 0                             | 0                             |
|                                                   | MB Hydro Powersmart                  | 0                             |                             | 0                             | 0                             |
|                                                   | Library                              | 0                             |                             | 0                             | 0                             |
|                                                   | Airport                              | 1,002,945                     | 1,076,896                   | 650,700                       | 585,800                       |
| <b>Total Other Revenue - Page 1</b>               |                                      | 3,681,726                     | 3,734,810                   | 3,371,351                     | 3,196,451                     |
|                                                   |                                      |                               |                             |                               |                               |
| Transfers From                                    | - Accumulated Surplus                | 600,000                       | 600,000                     | 300,000                       | 0                             |
|                                                   | - Reserves (Page 13)                 | 105,748                       | 105,748                     | 0                             | 0                             |
| <b>Total Transfers - Page 1</b>                   |                                      | 705,748                       | 705,748                     | 300,000                       | 0                             |
|                                                   |                                      |                               |                             |                               |                               |
| <b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b> |                                      | 4,387,474                     | 4,440,558                   | 3,671,351                     | 3,196,451                     |

## BUDGETED EXPENDITURE

### Town of The Pas For the Year 2015

#### GENERAL GOVERNMENT SERVICES

|                                              | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|----------------------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| Legislative                                  | 78,790                | 83,660              | 78,790                | 75,658                |
| General Administrative                       |                       |                     |                       |                       |
| Chief Administrative Officer and Staff       | 660,610               | 620,705             | 679,797               | 652,773               |
| Office                                       | 134,200               | 109,735             | 127,200               | 122,143               |
| Legal                                        | 36,000                | 16,198              | 36,000                | 36,000                |
| Audit                                        | 13,230                | 27,729              | 13,230                | 13,230                |
| Assessment                                   | 73,600                | 73,562              | 73,530                | 73,530                |
| Taxation                                     | 9,000                 | 6,973               | 7,500                 | 7,202                 |
| Other General Government                     |                       |                     |                       |                       |
| Elections                                    | 10,000                | 4,990               | 3,500                 | 3,361                 |
| Conventions                                  | 28,000                | 14,793              | 15,000                | 14,404                |
| Damage Claims and Liability Insurance        | 11,600                | 14,123              | 11,600                | 11,600                |
| Intergovernmental Relations                  | 5,250                 | 6,189               | 6,090                 | 5,848                 |
| Grants - General                             | 436,910               | 357,199             | 362,580               | 362,580               |
| Other General Government-Sundry              | 248,770               | 122,180             | 172,633               | 165,770               |
| Other General Government-Civic Centre        | 178,465               | 210,473             | 174,719               | 167,773               |
| Past-Service Pension Payments                |                       |                     |                       |                       |
| Unallocated Employee Benefits                |                       |                     |                       |                       |
| <b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b> | <b>1,924,425</b>      | <b>1,668,509</b>    | <b>1,762,169</b>      | <b>1,711,872</b>      |

Recoveries (deduct) - Utilities

|        |        |        |        |
|--------|--------|--------|--------|
| 43,250 | 43,250 | 43,250 | 43,250 |
|--------|--------|--------|--------|

#### TOTAL GOVERNMENT SERVICES - TO PAGE 1

|           |           |           |           |
|-----------|-----------|-----------|-----------|
| 1,881,175 | 1,625,259 | 1,718,919 | 1,668,622 |
|-----------|-----------|-----------|-----------|

#### PROTECTIVE SERVICES

|                                 |           |           |           |           |
|---------------------------------|-----------|-----------|-----------|-----------|
| Police                          | 2,212,500 | 2,216,637 | 2,202,500 | 2,114,944 |
| Fire                            | 335,390   | 366,011   | 335,390   | 322,057   |
| Emergency Measures              |           |           |           |           |
| Emergency Measures Organization |           |           |           |           |
| Flood Control                   | 15,228    | 3,158     | 4,000     | 3,841     |
| Ambulance Services              |           |           |           |           |
| Other - 911 Services            | 22,400    | 22,827    | 25,990    | 26,000    |
| Other Protection                |           |           |           |           |
| Building Inspection             | 16,539    | 16,539    | 16,539    | 15,882    |
| Electrical Inspection           |           |           |           |           |
| Plumbing Inspection             |           |           |           |           |
| Other Safety Inspections        |           |           |           |           |
| License Inspection              |           |           |           |           |
| Animal and Pest Control         | 37,727    | 21,179    | 23,835    | 22,887    |
| Other - Traffic Services        |           |           |           |           |
| Other _____                     |           |           |           |           |

#### TOTAL PROTECTIVE SERVICES - TO PAGE 1

|           |           |           |           |
|-----------|-----------|-----------|-----------|
| 2,639,784 | 2,646,351 | 2,608,254 | 2,505,611 |
|-----------|-----------|-----------|-----------|

#### TRANSPORTATION SERVICES

|                |         |         |         |         |
|----------------|---------|---------|---------|---------|
| Road Transport |         |         |         |         |
| Administration |         |         |         |         |
| Engineering    | 256,742 | 259,751 | 226,657 | 217,647 |

#### Roads and Streets

##### Unallocated Costs

|                                        |         |         |         |         |
|----------------------------------------|---------|---------|---------|---------|
| - Wages and Benefits                   | 235,795 | 123,069 | 303,612 | 291,542 |
| - Equipment Fuel                       |         |         |         |         |
| - Equipment Repairs and Maintenance    |         |         |         |         |
| - Equipment Insurance and Registration |         |         |         |         |
| - Workshop and Yard Operations         | 196,730 | 287,953 | 211,450 | 203,044 |

##### Road Construction and Maintenance

|             |         |        |        |        |
|-------------|---------|--------|--------|--------|
| - Labour    | 48,985  | 22,527 | 42,994 | 41,285 |
| - Materials | 117,970 | 7,422  | 23,000 | 22,086 |
| - Rentals   |         |        |        |        |
| - Equipment | 9,332   | 0      | 6,900  | 6,626  |

#### Transportation Services Sub-Total Forward to Page 4

|         |         |         |         |
|---------|---------|---------|---------|
| 865,554 | 700,722 | 814,612 | 782,229 |
|---------|---------|---------|---------|





**BUDGETED EXPENDITURE**

**Town of The Pas  
For the Year 2015**

|                                                             | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|-------------------------------------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| Transportation Services Sub-Total Forward from Page 3       | 865,554               | 700,722             | 814,612               | 751,133               |
| Sidewalks and Boulevards                                    | 38,673                | 6,256               | 35,501                | 34,090                |
| Ditches and Road Drainage                                   | 9,061                 | 2,405               | 84,084                | 80,741                |
| Storm Sewers                                                | 41,688                | 12,725              | 0                     | 0                     |
| Street Cleaning                                             | 43,316                | 14,108              | 45,204                | 43,407                |
| Snow and Ice Removal - Labour                               | 109,020               | 94,889              | 115,778               | 111,176               |
| - Materials                                                 | 17,402                | 11,330              | 16,894                | 16,222                |
| - Rentals                                                   |                       |                     |                       |                       |
| - Equipment                                                 | 44,886                | 2,030               | 40,826                | 39,203                |
| Bridges                                                     |                       |                     |                       |                       |
| Street Lighting                                             | 132,965               | 117,792             | 119,000               | 114,269               |
| Traffic Services                                            | 26,427                | 13,369              | 33,551                | 32,218                |
| Parking                                                     |                       |                     |                       |                       |
| Other Road Transport                                        | 0                     |                     | 0                     | 0                     |
| Airport                                                     | 655,800               | 783,558             | 634,005               | 619,712               |
| Other Transportation Services                               |                       |                     |                       |                       |
| <b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>            | <b>1,984,792</b>      | <b>1,759,184</b>    | <b>1,939,456</b>      | <b>1,842,172</b>      |
| <b>ENVIRONMENTAL HEALTH SERVICES</b>                        |                       |                     |                       |                       |
| Garbage and Waste Collection                                |                       |                     |                       |                       |
| Garbage Collection                                          | 218,261               | 230,421             | 223,097               | 214,229               |
| Nuisance Grounds                                            | 185,840               | 148,929             | 168,939               | 162,224               |
| Other Environmental Health                                  |                       |                     |                       |                       |
| Municipal Wells                                             |                       |                     |                       |                       |
| Public Rest Rooms                                           |                       |                     |                       |                       |
| Other - Landfill Closure expense                            | 25,835                | 25,835              | 27,829                | 27,829                |
| <b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>      | <b>429,936</b>        | <b>405,185</b>      | <b>419,866</b>        | <b>404,281</b>        |
| <b>PUBLIC HEALTH AND WELFARE SERVICES</b>                   |                       |                     |                       |                       |
| Public Health                                               |                       |                     |                       |                       |
| Health Unit                                                 |                       |                     |                       |                       |
| Cemeteries                                                  | 106,022               | 88,730              | 86,559                | 83,118                |
| Other _____                                                 |                       |                     |                       |                       |
| Medical Care                                                |                       |                     |                       |                       |
| Medical Officer                                             |                       |                     |                       |                       |
| Other _____                                                 |                       |                     |                       |                       |
| Hospital Care                                               |                       |                     |                       |                       |
| Hospital Care                                               |                       |                     |                       |                       |
| Other _____                                                 |                       |                     |                       |                       |
| Social Assistance                                           |                       |                     |                       |                       |
| Social Assistance                                           |                       |                     |                       |                       |
| Other _____                                                 |                       |                     |                       |                       |
| <b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES-TO PAGE 1</b> | <b>106,022</b>        | <b>88,730</b>       | <b>86,559</b>         | <b>83,118</b>         |
| <b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>                   |                       |                     |                       |                       |
| Planning and Zoning                                         |                       |                     |                       |                       |
| Community Development                                       |                       |                     |                       |                       |
| General Land Assembly                                       |                       |                     |                       |                       |
| Urban Renewal                                               |                       |                     |                       |                       |
| Beautification and Land Rehabilitation                      |                       |                     |                       |                       |
| Urban Area Weed Control                                     | 12,960                | 2,536               | 0                     | 0                     |
| Grant                                                       |                       |                     |                       |                       |
| Other _____                                                 |                       |                     |                       |                       |
| <b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1</b> | <b>12,960</b>         | <b>2,536</b>        | <b>0</b>              | <b>0</b>              |

# BUDGETED EXPENDITURE

Town of The Pas  
For the Year 2015

## ECONOMIC DEVELOPMENT SERVICES

|                                                        | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted | Variance |
|--------------------------------------------------------|-----------------------|---------------------|-----------------------|-----------------------|----------|
| Natural Resources                                      |                       |                     |                       |                       |          |
| Agriculture                                            |                       |                     |                       |                       |          |
| Destruction of Pests                                   |                       |                     |                       |                       |          |
| Protective Inspections                                 |                       |                     |                       |                       |          |
| Rural Area Weed Control                                |                       |                     |                       |                       |          |
| Drainage of Land                                       |                       |                     |                       |                       |          |
| Veterinary Services                                    |                       |                     |                       |                       |          |
| Water Resources and Conservation                       |                       |                     |                       |                       |          |
| Grants                                                 |                       |                     |                       |                       |          |
| Regional Development                                   |                       |                     |                       |                       |          |
| Industrial Development                                 |                       |                     |                       |                       |          |
| Other Economic Development                             |                       | 13,999              | 0                     | 0                     |          |
| Tourism                                                |                       | 1,016               | 0                     | 0                     | 0        |
| Public Receptions                                      |                       |                     |                       |                       | 0        |
| Community Development                                  |                       |                     |                       |                       | 0        |
| Other                                                  |                       |                     |                       |                       | 0        |
| <b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b> | <b>0</b>              | <b>15,015</b>       | <b>0</b>              | <b>0</b>              | <b>0</b> |

## RECREATION AND CULTURAL SERVICES

|                                                             |                  |                  |                  |                  |                |
|-------------------------------------------------------------|------------------|------------------|------------------|------------------|----------------|
| Recreation Commission                                       | 917,646          | 913,187          | 911,045          | 874,828          | (6,601)        |
| Community Centers and Halls                                 |                  |                  |                  |                  |                |
| Swimming Pools and Beaches                                  |                  |                  |                  |                  |                |
| Golf Courses                                                |                  |                  |                  |                  |                |
| Skating Rinks and Arenas                                    |                  |                  |                  |                  |                |
| Parks and Playgrounds                                       |                  |                  |                  |                  |                |
| Other Recreational Facilities                               |                  |                  |                  |                  |                |
| Grants                                                      |                  |                  |                  |                  |                |
| Wellness Centre                                             | 190,000          | 301,817          | 192,423          | 184,774          | 2,423          |
| Museums                                                     | 146,671          | 135,416          | 146,671          | 140,832          | 0              |
| Libraries                                                   | 149,000          | 149,000          | 149,000          | 143,077          | 0              |
| Other Cultural Facilities                                   |                  |                  |                  |                  |                |
| <b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b> | <b>1,403,317</b> | <b>1,499,420</b> | <b>1,399,139</b> | <b>1,343,510</b> | <b>(4,178)</b> |

## FISCAL SERVICES

|                                           |                  |                  |                |                |                  |
|-------------------------------------------|------------------|------------------|----------------|----------------|------------------|
| L.U.D. of _____ -- Page 7                 |                  |                  |                |                |                  |
| Transfer to Capital - Page 13             | 537,893          | 511,244          | 0              | 0              | (537,893)        |
| Transfer to Utility - Page 6              |                  |                  |                |                |                  |
| Debenture Debt Charges - Page 11          | 718,079          | 718,080          | 718,079        | 718,079        | 0                |
| Other Long-term debt charges -- Page 11   |                  |                  |                |                |                  |
| Tax discount and short-term loan interest |                  |                  |                |                |                  |
| Other Debt Charges                        |                  |                  |                |                |                  |
| Other Fiscal Services                     |                  |                  |                |                |                  |
| <b>TOTAL FISCAL SERVICES - TO PAGE 1</b>  | <b>1,255,972</b> | <b>1,229,324</b> | <b>718,079</b> | <b>718,079</b> | <b>(537,893)</b> |

## TRANSFERS

|                                       |                  |                  |                  |                  |               |
|---------------------------------------|------------------|------------------|------------------|------------------|---------------|
| General Reserve                       | 0                |                  | 67,908           | 0                | 67,908        |
| Specific-Purpose Reserves:            |                  |                  |                  |                  |               |
| - Machinery & Equipment               | 356,000          | 356,000          | 356,000          | 356,000          | 0             |
| - Infrastructure                      | 100,000          | 100,000          | 100,000          | 100,000          | 0             |
| - Lakeside Development                | 0                |                  | 0                | 0                | 0             |
| - Land Development                    | 0                |                  | 0                | 0                | 0             |
| - Arena                               | 0                |                  | 0                | 0                | 0             |
| - Civic Centre                        | 0                |                  | 0                | 0                | 0             |
| - Computer                            | 15,000           | 15,000           | 15,000           | 15,000           | 0             |
| - Library                             | 14,000           | 17,089           | 14,000           | 14,000           | 0             |
| Specific-Purpose Reserves (Revenues): |                  |                  |                  |                  |               |
| - Gas Tax                             | 305,042          | 141,797          | 305,042          | 305,042          | 0             |
| - Bipole III CDI                      | 233,000          | 233,000          | 233,000          | 233,000          | 0             |
| - Fire Fighting Equipment             | 90,050           | 79,498           | 90,050           | 90,050           | 0             |
| - Waste Disposal Grounds              | 131,500          | 104,251          | 131,500          | 131,500          | 0             |
| - Community Enhancement               | 87,500           | 51,545           | 87,500           | 87,500           | 0             |
| - Destination Marketing               | 87,500           | 51,560           | 87,500           | 87,500           | 0             |
| <b>TOTAL TRANSFERS - TO PAGE 1</b>    | <b>1,419,592</b> | <b>1,149,739</b> | <b>1,487,500</b> | <b>1,419,592</b> | <b>67,908</b> |





Adventure Territory

UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE

Town of The Pas  
For the Year 2015

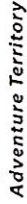
REVENUE

|                                            |                          | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|--------------------------------------------|--------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| WATER CONSUMER SALES                       | - Residential            | 930,000               | 755,923             | 866,420               | 866,420               |
|                                            | - Commercial and Bulk    | 207,000               | 171,052             | 183,280               | 183,280               |
|                                            | - Industrial             | 335,000               | 329,569             | 354,806               | 354,806               |
|                                            | - Federal and Provincial |                       |                     |                       |                       |
|                                            | - Municipal and Schools  |                       |                     |                       |                       |
| SEWER SERVICE CHARGES                      | - Residential            | 490,000               | 418,685             | 487,814               | 487,814               |
|                                            | - Commercial             |                       |                     |                       |                       |
|                                            |                          |                       |                     |                       |                       |
|                                            |                          |                       |                     |                       |                       |
| Discounts, Refunds and Cancellations       |                          |                       |                     |                       |                       |
| Net Consumer Revenue - Sub Total           |                          | 1,962,000             | 1,675,229           | 1,892,319             | 1,892,320             |
| Penalties                                  |                          | 30,000                | 38,748              | 45,138                | 45,138                |
| Hydrant Rentals                            |                          | 26,700                | 26,700              | 26,700                | 26,700                |
| Installation Service                       |                          |                       |                     |                       |                       |
| Connection Revenue - Net                   |                          |                       |                     |                       |                       |
| Provincial Grants                          |                          |                       |                     |                       |                       |
| Other Revenue                              |                          | 6,300                 | 4,915               | 2,710                 | 2,710                 |
| Transfer from Revenue Fund - Page 5        |                          |                       |                     | 0                     |                       |
| Transfer from Reserves - Utility - Page 13 |                          |                       |                     | 0                     |                       |
| Transfer from Accumulated Surplus          |                          | 57,000                |                     |                       |                       |
| <b>TOTAL REVENUE</b>                       |                          | <b>2,082,000</b>      | <b>1,745,592</b>    | <b>1,966,868</b>      | <b>1,966,868</b>      |

EXPENDITURE

|                                            |  |                  |                  |                  |                  |
|--------------------------------------------|--|------------------|------------------|------------------|------------------|
| WATER SUPPLY                               |  |                  |                  |                  |                  |
| Administration                             |  | 376,414          | 341,044          | 303,063          | 303,063          |
| Customer Billings and Collections          |  | 46,730           | 43,598           | 41,535           | 41,535           |
| Purification and Treatment                 |  | 303,095          | 352,251          | 258,884          | 258,884          |
| Water Purchases                            |  |                  |                  |                  |                  |
| Service of Supply                          |  | 152,577          | 133,919          | 126,936          | 126,936          |
| Transmissions and Distribution             |  | 474,090          | 717,853          | 451,968          | 451,968          |
| Other Water Supply Costs                   |  | 34,285           | 106,530          | 25,923           | 25,923           |
| Connections - Net Loss                     |  | 38,239           | 31,847           | 26,877           | 26,877           |
| TOTAL                                      |  | 1,425,430        | 1,727,042        | 1,235,187        | 1,235,187        |
| SEWAGE COLLECTION AND DISPOSAL             |  |                  |                  |                  |                  |
| Administration                             |  |                  |                  |                  |                  |
| Sewage Collection System                   |  | 73,587           | 158,727          | 109,355          | 109,355          |
| Sewage Lift Station                        |  | 106,535          | 84,850           | 71,179           | 71,179           |
| Sewage Treatment and Disposal              |  | 65,168           | 48,782           | 49,752           | 49,752           |
| Other Sewage Collection and Disposal Costs |  |                  |                  |                  |                  |
| Connections - Net Loss                     |  | 45,280           | 25,533           | 38,883           | 38,883           |
| TOTAL                                      |  | 290,570          | 317,892          | 269,170          | 269,169          |
| TRANSFER TO CAPITAL - Page 13              |  |                  |                  | 0                |                  |
| DEBENTURE DEBT CHARGES - Page 12           |  |                  |                  | 0                |                  |
| TRANSFERS                                  |  |                  |                  |                  |                  |
| Deficit Recovery, 2013 - Page 9            |  | 57,000           |                  |                  |                  |
| Transfer to Utility Reserve                |  | 300,000          | 300,000          | 300,000          | 300,000          |
| Transfer to _____ Reserve                  |  |                  |                  |                  |                  |
| TOTAL                                      |  | 357,000          | 300,000          | 300,000          | 300,000          |
| <b>TOTAL EXPENDITURE</b>                   |  | <b>2,073,000</b> | <b>2,344,934</b> | <b>1,804,356</b> | <b>1,804,356</b> |
| <b>NET OPERATING SURPLUS (DEFICIT)</b>     |  | <b>9,000</b>     | <b>(599,342)</b> | <b>162,511</b>   | <b>162,512</b>   |





**For the Year 2015**

|                             | Assessments |                  |                         |             |
|-----------------------------|-------------|------------------|-------------------------|-------------|
|                             | Taxable     | Otherwise Exempt | Grants in Lieu of Taxes | Total       |
| Municipal Taxes:            |             |                  |                         |             |
| Local Urban Districts       |             |                  |                         |             |
| L.U.D.                      |             |                  |                         | 0           |
| L.U.D.                      |             |                  |                         | 0           |
| Debtenture Debt Charges     |             |                  |                         |             |
| Wood Acres II By-Law 4358   | 141,725,590 | 24,419,640       | 24,467,650              | 190,612,880 |
| Multi-plex By-Law 4381      | 141,725,590 | 24,419,640       | 24,467,650              | 190,612,880 |
| Wellness Centre By-Law 4435 | 141,725,590 | 24,419,640       | 24,467,650              | 190,612,880 |
| Winton Pool By-Law 4486     | 141,725,590 | 24,419,640       | 24,467,650              | 190,612,880 |
| Special Services Levies     |             |                  |                         |             |
| Deficit Recovery            |             |                  |                         | 0           |
| General                     |             |                  |                         | 0           |
| Utility                     |             |                  |                         | 0           |
| Reserve Funds               |             |                  |                         |             |
|                             |             |                  |                         | 0           |
|                             |             |                  |                         | 0           |
|                             |             |                  |                         | 0           |
|                             |             |                  |                         | 0           |
|                             |             |                  |                         | 0           |
|                             |             |                  |                         | 0           |
|                             |             |                  |                         | 0           |
| General Municipal           |             |                  |                         |             |
| Rural Area                  |             |                  |                         | 0           |
| At Large                    | 142,529,840 |                  | 24,467,650              | 166,997,490 |
| Business Tax, Fees          |             |                  |                         | 0           |
| Other Revenue and Transfers |             |                  |                         | 0           |
| Total Municipal             |             |                  |                         |             |

Total (Education + Municipal) Taxes

Page 8





SUNDRY REVENUE AND EXPENDITURE ANALYSIS

Town of The Pas  
For the Year 2015

Part 1 - Grants in Lieu of Taxes

| Government or Agency      | Assessment       |           | Mill Rate | Amount  | Frontage | Total   |
|---------------------------|------------------|-----------|-----------|---------|----------|---------|
|                           | Farm/Residential | Other     |           |         |          |         |
| Corporate                 |                  | 26,910    | 72        | 1,933   |          | 1,933   |
| HMQ Miscellaneous         | 5,850            |           | 60        | 352     |          | 352     |
| Attorney General - Courts |                  | 3,664,640 | 72        | 263,304 |          | 263,304 |
| Government Services       |                  | 1,517,440 | 72        | 109,028 |          | 109,028 |
| Conserv - Crown Land      | 1,040            | 850       | 60        | 124     |          | 124     |
| Conserv - Parks           |                  | 4,550     | 72        | 327     |          | 327     |
| Conserv - Operations      | 20,570           |           | 60        | 1,239   |          | 1,239   |
| Conserv - Northern MB     | 23,500           | 3,710     | 60        | 1,682   |          | 1,682   |
| Highways Transportation   |                  | 435,240   | 72        | 31,272  |          | 31,272  |
| University College North  | 972,270          | 6,650,890 | 60        | 536,436 |          | 536,436 |
| MPIC                      |                  | 235,110   | 72        | 16,893  |          | 16,893  |
| MB Housing                | 8,199,930        |           | 60        | 493,964 |          | 493,964 |
| MB Hydro                  |                  | 633,500   | 72        | 45,517  |          | 45,517  |
| HMQ (Can) Miscellaneous   | 48,310           | 1,791,670 | 60        | 131,642 |          | 131,642 |
| Freshwater Fish Marketing |                  | 92,890    | 72        | 6,674   |          | 6,674   |
| Via Rail Canada Inc       | 6,890            | 131,890   | 60        | 9,891   |          | 9,891   |
|                           |                  |           |           |         |          | 0       |
|                           |                  |           |           |         |          | 0       |
|                           |                  |           |           |         |          | 0       |

Total - Pages 1, 8

1,650,279

Part 2 - Conditional Transfers and Grants

| Government or Agency | Purpose                    | Amount |
|----------------------|----------------------------|--------|
| Prov of MB           | Communities Programs grant | 84,850 |
| Prov of MB           | General Support            | 83,797 |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |
|                      |                            |        |

Total - Page 2

168,647

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
|                         |      |      |           |        |
|                         |      |      |           |        |
|                         |      |      |           |        |

Total - Page 1

0

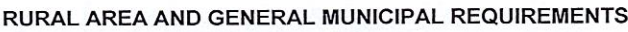
Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

| Original Deficit Amount          | Year | Term | Authority            | Amount  |
|----------------------------------|------|------|----------------------|---------|
| Anticipated deficit of \$599,642 | 2014 |      | applied for with PUB | 599,342 |
|                                  |      |      |                      |         |
|                                  |      |      |                      |         |

Total - Page 6

599,342





## Town of The Pas

### For the Year 2015

| Part 2 - Calculation of Rural and At large Requirements |                       |             |                  |                  |
|---------------------------------------------------------|-----------------------|-------------|------------------|------------------|
|                                                         | Required Expenditures |             |                  | Totals           |
|                                                         |                       | Rural       | At Large         |                  |
| Total Basic Expenditures                                |                       | 0.00        | 10,377,772       | 10,377,772       |
| Less: Other Revenue Allocated                           |                       |             | 3,371,351        | 3,371,351        |
| Nominal Surplus Allocation                              |                       |             | 300,000          | 300,000          |
| Other Allocations                                       |                       |             | 0                | 0                |
| Business Fees                                           |                       |             | 13,552           | 13,552           |
|                                                         |                       |             |                  |                  |
| <i>Sub-Totals</i>                                       | <i>0.00</i>           | <i>0.00</i> | <i>6,692,869</i> | <i>6,692,869</i> |
| Less: Required Expenditures                             |                       |             | 718,079          | 718,079          |
|                                                         |                       |             |                  |                  |
| General Municipal                                       | 0.00                  | 0.00        | 5,974,790        | 5,974,790        |
| Requirements                                            |                       | Page 8      | Page 8           |                  |





**GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES**  
**Town of The Pas**

## Adventure Territory

For the Year 2015

### **Part 1 - Debenture Debt Charges**

[illegible]

## Part 2 - Summary (by area) - to be carried forward - Page 8

[illegible]







2015 General Operating Fund - Capital Expenditures

| Department      | Description                                   | 2014<br>Budget | 2014<br>Carryover | 2015<br>Proposed | 2015<br>Cut | 2015<br>Revised |
|-----------------|-----------------------------------------------|----------------|-------------------|------------------|-------------|-----------------|
| General         | Watering cart                                 | -              |                   |                  |             | -               |
| General         | New Mural                                     | -              |                   |                  |             | -               |
| General         | Tourism Signage                               | -              |                   |                  |             | -               |
| General         | alarm monitoring install-per memo of Mar 6/13 | 8,100          |                   |                  |             | -               |
| General         | Tri Deck Mower - to CE                        | -              |                   |                  |             | -               |
| General         | Dock - Fed grant                              | 40,000         |                   |                  |             | -               |
| General         | Total                                         | 48,100         | -                 | -                | -           | -               |
| Wellness Centre | Eavestough replacement                        | -              |                   |                  |             | -               |
| Wellness Centre | Transition Strip                              | 3,000          |                   |                  |             | -               |
| Wellness Centre | Mens' Washroom floor                          | 20,000         | 20,000            | 5,000            | (25,000)    | -               |
| Wellness Centre | Lights for parking lot                        | 5,200          |                   |                  |             | -               |
| Wellness Centre | Auto door hallway                             | -              |                   |                  |             | -               |
| Wellness Centre | Alarm system                                  | -              |                   |                  |             | -               |
| Wellness Centre | Washer/dryer                                  | 5,000          |                   |                  |             | -               |
| Wellness Centre | Auto flushers                                 | -              |                   |                  |             | -               |
| Wellness Centre | In line Duct heater -per memo of Feb 25/13    | -              |                   |                  |             | -               |
| Wellness Centre | Track vacuum                                  | 3,700          |                   |                  |             | -               |
| Wellness Centre | Total                                         | 36,900         | 20,000            | 5,000            | (25,000)    | -               |
| Museum          | Roof Replacement (Grants applied for)         |                |                   |                  |             | -               |
| Museum          | Refurbish 40 ext windows (cont. from 2011)    |                |                   |                  |             | -               |
| Museum          | Total                                         | -              | -                 | -                | -           | -               |

10-7-941-999-524

|                                           |    |        |    |        |    |       |    |          |    |   |
|-------------------------------------------|----|--------|----|--------|----|-------|----|----------|----|---|
| Total Capital Expenditures - General Fund | \$ | 85,000 | \$ | 20,000 | \$ | 5,000 | \$ | (25,000) | \$ | - |
|-------------------------------------------|----|--------|----|--------|----|-------|----|----------|----|---|

Airport Capital Expenditures - General Fund

|         |                            |         |   |   |   |   |
|---------|----------------------------|---------|---|---|---|---|
| Airport | Plow Truck - ACAP          | -       |   |   |   | - |
| Airport | Snow Blower Machine - ACAP | 452,893 |   |   |   | - |
| Airport | Total                      | 452,893 | - | - | - | - |



**TOWN OF THE PAS**

**2015 FINANCIAL PLAN**

**APPROPRIATION TO RESERVES**

|                                   | <u>2014</u>    | <u>2015</u>    | <u>Increase<br/>(Decrease)</u> |
|-----------------------------------|----------------|----------------|--------------------------------|
| Arena Replacement Reserve         |                | -              | -                              |
| Cemetery Improvement Reserve      |                | -              | -                              |
| Civic Center Reserve              |                | -              | -                              |
| Computer Replacement Reserve      | 15,000         | 15,000         | -                              |
| Fuel Tank Replacement Reserve     |                | -              | -                              |
| General Reserve                   |                | 67,908         | 67,908                         |
| Infrastructure Renewal Reserve    | 100,000        | 100,000        | -                              |
| Lakeside Development Reserve      |                | -              | -                              |
| Library Replacement Reserve       | 14,000         | 14,000         | -                              |
| Machinery Replacement Reserve     | 356,000        | 356,000        | -                              |
| Parks & Playgrounds Reserve       | -              | -              | -                              |
| Sidewalk Renewal Reserve          | -              | -              | -                              |
| Wellness Centre Equipment Reserve | -              | -              | -                              |
| Winton Pool Reserve               | -              | -              | -                              |
| <b>TOTAL</b>                      | <u>485,000</u> | <u>552,908</u> | <u>67,908</u>                  |

**REVENUE APPROPRIATED RESERVES**

|                                             |                     |                     |                  |
|---------------------------------------------|---------------------|---------------------|------------------|
| Airport Capital Improvement Reserve         | 80,000              | 80,000              | -                |
| Arena Replacement Reserve                   | 12,000              | 12,000              | -                |
| Bipole III Community Development Initiative | 233,000             | 233,000             | -                |
| Community Enhancement Reserve               | 87,500              | 87,500              | -                |
| Destination Marketing Reserve               | 87,500              | 87,500              | -                |
| Federal Gas Tax Reserve                     | 305,042             | 305,042             | -                |
| Fire Fighting Equipment Reserve             | 90,050              | 90,050              | -                |
| Lakeside Development Reserve                | -                   | -                   | -                |
| Land Development Reserve                    | -                   | -                   | -                |
| Waste Disposal Grounds Reserve              | 131,500             | 131,500             | -                |
| Wellness Centre Equipment Reserve           | 7,800               | 7,800               | -                |
| Winton Pool Reserve                         | 10,000              | 10,000              | -                |
| <b>TOTAL</b>                                | <u>1,044,392</u>    | <u>1,044,392</u>    | <u>-</u>         |
| Total Appropriations - Town                 | 1,529,392           | 1,597,300           | 67,908           |
| Utility Replacement Reserve                 | <u>300,000</u>      | <u>300,000</u>      | <u>-</u>         |
| <b>TOTAL APPROPRIATIONS</b>                 | <u>\$ 1,829,392</u> | <u>\$ 1,897,300</u> | <u>\$ 67,908</u> |

2014 RESERVE WITHDRAWALS

| Reserve                       | Description                                                  | 2014<br>Budget | 2014<br>Carryover | 2015<br>Proposed | 2015<br>Cuts | 2015<br>Added | 2015<br>Revised |
|-------------------------------|--------------------------------------------------------------|----------------|-------------------|------------------|--------------|---------------|-----------------|
| Cemetery                      | Columbarium                                                  | 35,000         |                   |                  |              |               | -               |
|                               | Paving stones for Columbarium                                | 10,000         |                   | 5,000            | (5,000)      |               | -               |
|                               | Zero Turn Mower                                              |                |                   | 6,000            | (6,000)      |               | -               |
|                               | 3500 Truck w/dump box & plow                                 |                |                   | 80,000           | (80,000)     |               | -               |
|                               | Total                                                        | 45,000         | 0                 | 91,000           | (91,000)     | 0             | 0               |
| Civic Centre                  | Main Breaker Distribution replacement                        | -              |                   |                  |              |               | -               |
|                               | Front Door replacement w/ Autodoor (Grants applied)          |                |                   |                  |              |               | -               |
|                               | Flag Pole                                                    | 3,500          |                   |                  |              |               | -               |
|                               | Back door replacement                                        |                |                   | 13,200           | (10,200)     |               | 3,000           |
|                               | Electrical Panel replacement                                 |                |                   | 8,500            |              |               | 8,500           |
|                               | Carpet replacment                                            | -              |                   | 25,000           | (25,000)     |               | -               |
|                               | Total                                                        | 3,500          | -                 | 46,700           | (35,200)     | -             | 11,500          |
| Computer                      | Laptops                                                      | -              |                   |                  |              |               | -               |
|                               | Computer workstations (Airport replacement)                  | 5,000          |                   | 2000             |              |               | 2,000           |
|                               | SCCM software - per lan                                      | 10,000         |                   |                  |              |               | -               |
|                               | Server upgrade                                               | 3,000          |                   |                  |              |               | -               |
|                               | Vadim Upgrade (three year payment option) no additional fees |                |                   | 6,498            |              |               | 6,498           |
|                               | Server Wellness centre                                       | 1,500          | 1,500             | 1,400            |              |               | 2,900           |
|                               | Total                                                        | 19,500         | 1,500             | 9,898            | 0            | 0             | 11,398          |
| General                       | plug in for garage workers                                   |                |                   |                  |              |               | -               |
|                               | Total                                                        | -              | -                 | -                | -            | -             | -               |
| Infrastructure                | Renewal Project                                              | 150,000.0      |                   |                  |              |               | -               |
|                               | Crosswalk lights 6th & Smith                                 | 45,000.0       | 45,000            |                  |              |               | 45,000          |
|                               | Compactor & screening bucket                                 | 55,000.0       |                   |                  |              |               | -               |
|                               | Total                                                        | 250,000        | 45,000            | -                | -            | -             | 45,000          |
| Library                       | Replace all windows                                          | 36,400         |                   |                  |              | -             | -               |
|                               | Highbay lights replacement                                   | 15,000         |                   |                  |              |               | -               |
|                               | Annex Carpet replacement                                     |                |                   | 15,000           | (15,000)     |               | -               |
|                               | Florecent light replacement                                  |                |                   | 8,000            | (8,000)      |               | -               |
|                               | Annex enterance renovation                                   |                |                   | 10,000           | (5,000)      | -             | 5,000           |
|                               | Total                                                        | 51,400         | -                 | 33,000           | (28,000)     | -             | 5,000           |
| Machinery Replacement         | new Vactor Truck replace #84                                 | 0              |                   |                  |              |               | -               |
|                               | new Passenger Truck replace #73 with #67                     | 0              |                   |                  |              |               | -               |
|                               | new Travel Van replace #75 with #68                          | 0              |                   |                  |              |               | -               |
|                               | new 1/2 ton truck for Bylaw Enforcement Officer unit#59      | 31,000         |                   |                  |              |               | -               |
|                               | new P5 truck to replace unit #65 with #                      | 68,000         |                   |                  |              |               | -               |
|                               | upgrade old P5 truck unit #65                                | 30,000         |                   |                  |              |               | -               |
|                               | new grader less trade in old unit #98                        | 282,000        |                   |                  |              |               | -               |
|                               | Skid Steer - Maintenance Request                             |                |                   | 66,000           | (66,000)     |               | -               |
|                               | Truck                                                        |                |                   | 36,000           | (36,000)     |               | -               |
|                               | Sidewalk Plow                                                |                |                   | 150,000          |              |               | 150,000         |
|                               | Total                                                        | 411,000        | -                 | 252,000          | (102,000)    | -             | 150,000         |
| Sub Total Reserve Withdrawals |                                                              | \$ 780,400     | \$ 46,500         | \$ 432,598       | \$ (256,200) | \$ -          | \$ 222,898      |

2014 RESERVE WITHDRAWALS - REVENUE APPROPRIATED RESERVES

| Reserve          | Description                                                 | 2014<br>Budget | 2014<br>Carryover | 2015<br>Proposed | 2015<br>Cuts | 2015<br>Added | 2015<br>Revised |
|------------------|-------------------------------------------------------------|----------------|-------------------|------------------|--------------|---------------|-----------------|
| Airport Cap Imp  | Aviation Fuel System Upgrade                                | -              |                   |                  |              |               | -               |
|                  | Equipment - Bucket Truck - deicer                           | -              |                   |                  |              |               | -               |
|                  | Radio replacement in vehicles - Phase 1                     | -              |                   |                  |              |               | -               |
|                  | Runway repairs                                              |                |                   | 50,000           |              |               | 50,000          |
|                  | Parking Meter                                               | 15,000         | 15,000            |                  | (15,000)     |               | -               |
|                  | Terminal Building Bathroom Upgrades                         | 20,000         | 20,000            |                  |              |               | 20,000          |
|                  | Radio replacement in vehicles - Phase 2                     | 5,000          | 5,000             |                  | (5,000)      |               | -               |
|                  | Air Conditioning Unit                                       |                |                   | 2,700            |              |               | 2,700           |
|                  | New Storage Bilding                                         |                |                   | 30,000           | (30,000)     |               | -               |
|                  | Television for terminal building                            |                |                   | 1,000            |              |               | 1,000           |
|                  | Total                                                       | 40,000         | 40,000            | 83,700           | (50,000)     | -             | 73,700          |
| Arena Renovation | Mechanical Room safety devices upgrade to 2013              | 60,000         | 60,000            |                  |              |               | 60,000          |
|                  | New Olympia ice resurfacers                                 | 124,000        |                   |                  |              |               | -               |
|                  | Door frame front entry                                      | -              |                   |                  |              |               | -               |
|                  | Auto flushers                                               | -              |                   |                  |              |               | -               |
|                  | Arena Floor replacement                                     | -              |                   |                  |              |               | -               |
|                  | Outdoor Shed - heated                                       | -              |                   |                  |              |               | -               |
|                  | Digital Sign                                                | -              |                   | 55,000           | (50,000)     |               | 5,000           |
|                  | Floor Scrubber                                              | 12,000         |                   |                  |              |               | -               |
|                  | Senior seating                                              | 5,000          | 5,000             |                  |              |               | 5,000           |
|                  | Hot water tank - concession                                 | 4,000          |                   |                  |              |               | -               |
|                  | Concession Hood vent replacement                            |                |                   | 8,000            |              |               | 8,000           |
|                  | Change room floor replacement                               |                |                   | 32,000           | (32,000)     |               | -               |
|                  | 2 sea cans for storage                                      |                |                   | 13,000           | (13,000)     |               | -               |
|                  | gravel                                                      |                |                   | 3,200            | (3,200)      |               | -               |
|                  | fencing                                                     |                |                   | 1,500            | (1,500)      |               | -               |
|                  | Total                                                       | 205,000        | 65,000            | 112,700          | (99,700)     | -             | 78,000          |
| Bipole III CDI   | Outdoor track upgrade                                       | 233,000        | -                 |                  | -            | -             | -               |
|                  | Outdoor rink (base)                                         |                |                   | 20,000           |              | -             | 20,000          |
|                  | Tot Lot drainage and level                                  |                |                   | 40,000           |              |               | 40,000          |
|                  | Tot Lot replacement of small structures                     |                |                   | 10,000           |              |               | 10,000          |
|                  | Devon West Park replacement of benches                      |                |                   | 10,000           |              |               | 10,000          |
|                  | Centennial Diamond draiange and base testing                |                |                   | 5,000            |              |               | 5,000           |
|                  | Centennial Diamond parking lot renewal                      |                |                   | 10,000           |              |               | 10,000          |
|                  | Kinsmen Diamond fence repairs/replacement                   |                |                   | 7,500            |              |               | 7,500           |
|                  | Kinsmen Diamond cover dugouts                               |                |                   | 5,000            |              |               | 5,000           |
|                  | Flourescent lighting replacment - Civic Center              |                |                   | 10,000           |              |               | 10,000          |
|                  | Winton Pool Roof Replacement (2015 - 5,000, 2016 - 300,000) |                |                   | 5,000            |              |               | 5,000           |
|                  | LED lights ice surface - Arena                              |                |                   | 18,000           |              |               | 18,000          |
|                  | Total                                                       | 233,000        | -                 | 140,500          | -            | -             | 140,500         |



| Reserve                                               | Description                                                | 2014<br>Budget | 2014<br>Carryover | 2015<br>Proposed | 2015<br>Cuts | 2015<br>Added | 2015<br>Revised |
|-------------------------------------------------------|------------------------------------------------------------|----------------|-------------------|------------------|--------------|---------------|-----------------|
| Community Enhancement                                 | OCN Blizzard                                               | 5,000          |                   | 5,000            |              |               | 5,000           |
|                                                       | Grants - The Pas Arts Council                              | 4,000          |                   | 4,000            |              |               | 4,000           |
|                                                       | The Pas Arts Council deficit management                    |                |                   | 5,536            | (5,536)      |               | (0)             |
|                                                       | Golden Agers - Christmas Party                             | 500            |                   | 500              |              |               | 500             |
|                                                       | Citizens on Patrol - graffiti program                      | 500            |                   | 500              |              |               | 500             |
|                                                       | Trappers Festival                                          | 750            |                   | 750              |              |               | 750             |
|                                                       | Trappers Festival - additional grant                       | 6,000          |                   | 6,000            |              |               | 6,000           |
|                                                       | Trappers Festival - insurance premium                      | 2,009          |                   | 2,009            |              |               | 2,009           |
|                                                       | The Pas School Reunion Committee                           |                |                   | 1,000            |              |               | 1,000           |
|                                                       | The Pas Minor Hockey - Provincial tournament               | 3,926          |                   |                  |              |               | -               |
|                                                       | tri deck mower - from gen op capital                       | 60,000         |                   |                  |              |               | -               |
|                                                       | festive lighting - from Vince's budget                     | 9,700          |                   |                  |              |               | -               |
|                                                       | trappers festival - from Vince's budget                    | 6,578          |                   |                  |              |               | -               |
|                                                       | outdoor rinks - from KRC budget                            | 6,200          |                   |                  |              |               | -               |
|                                                       | town dock - from KRC budget                                | 2,500          |                   |                  |              |               | -               |
|                                                       | fish shack operating - from KRC budget                     | 6,550          |                   |                  |              |               | -               |
|                                                       |                                                            | 114,213        | -                 | 25,295           | (5,536)      | -             | 19,759          |
| Destination Marketing                                 | Community Development Corp                                 | 128,000        | -                 |                  | -            |               | -               |
|                                                       | Transfer to Lakeside Development returned                  |                | -                 | 90,000           |              | -             | 90,000          |
|                                                       | Total                                                      | 128,000        | -                 | 90,000           | -            | -             | 90,000          |
| Federal Gas Tax                                       | Bell Avenue Lift Station (carry over from utility reserve) | -              |                   | -                |              |               | -               |
|                                                       | Bell Avenue Outfall Re-line                                | -              |                   |                  |              |               | -               |
|                                                       | Renewal Design & Estimate-Larose,Reader,Bagshaw            | 152,000        |                   |                  |              |               | -               |
|                                                       | Renewal Project                                            | 665,208        |                   |                  |              |               | -               |
|                                                       | Landfill Engineered plan                                   | 100,000        | 100,000           |                  |              |               | 100,000         |
|                                                       | Total                                                      | 917,208        | -                 | -                | -            | -             | 100,000         |
| Fire Equipment Replacement                            | Garage/Storage building                                    | -              |                   |                  |              |               | -               |
|                                                       | Infrared Camera                                            | -              |                   |                  |              |               | -               |
|                                                       | Port a count - fit tester                                  | -              |                   |                  |              |               | -               |
|                                                       | Gas detection equipment                                    | -              |                   |                  |              |               | -               |
|                                                       | Training Grounds Equipment Upgrade                         | 35,000         |                   |                  |              |               | -               |
|                                                       | Training Grounds Tower Upgrade                             | 20,000         | 10,000            |                  |              |               | 10,000          |
|                                                       | Training Grounds sewer & water                             | 15,000         |                   |                  |              |               | -               |
|                                                       | Equipment replacement                                      | 45,000         | 20,000            |                  |              |               | 20,000          |
|                                                       | Tanker - used                                              | 50,000         |                   |                  |              |               | -               |
|                                                       | Small equipment budget                                     |                |                   | 25,000           |              |               | 25,000          |
|                                                       | Command 1 Replacement                                      |                |                   | 70,000           |              |               | 70,000          |
|                                                       | Equipment Replacement                                      |                |                   | 12,000           |              |               | 12,000          |
|                                                       | Total                                                      | 165,000        | 30,000            | 107,000          | -            | -             | 137,000         |
| Lakeside Development                                  | Lakeside subdivision and development                       | 223,000        | -                 |                  |              | -             | -               |
|                                                       | Return to Destination Marketing Reserve                    |                | -                 | (90,000)         |              | -             | (90,000)        |
|                                                       | Total                                                      | 223,000        | -                 | (90,000)         | -            | -             | (90,000)        |
| Waste Disposal Grounds                                | Super Landfill Study                                       | 35,000         | 35,000            |                  |              |               | 35,000          |
|                                                       | Compactor                                                  | -              |                   |                  |              |               | -               |
|                                                       | Landfill fencing and wells                                 | 48,000         |                   |                  |              |               | -               |
|                                                       | Composting                                                 | 12,000         |                   |                  |              |               | -               |
|                                                       | Total                                                      | 95,000         | 35,000            | -                | -            | -             | 35,000          |
| Wellness Centre Equipment - new equipment replacement |                                                            | 20,000         | -                 | 20,000           | -            | -             | 20,000          |
|                                                       | Air balancing                                              |                |                   | 3,000            |              |               | 3,000           |
|                                                       | Men's Washroom Floor (moved fr om GO Capital)              |                |                   |                  |              | 25,000        | 25,000          |
|                                                       | Total                                                      | 20,000         | -                 | 23,000           | -            | 25,000        | 48,000          |
| Winton Pool                                           | Flooring replacement - change rooms 50%                    | -              |                   | -                |              |               | -               |
|                                                       | Exhaust fan relocation                                     | 15,000         |                   |                  |              |               | -               |
|                                                       | Floor scrubber                                             | 10,000         |                   |                  |              |               | -               |
|                                                       | Floor in filter room                                       | 5,000          |                   |                  |              |               | -               |
|                                                       | Radio system                                               | 5,000          |                   |                  |              |               | -               |
|                                                       | Robotic pool vacuum                                        | 3,300          |                   |                  |              |               | -               |
|                                                       | Door replacement pool deck                                 | 2,000          |                   |                  |              |               | -               |
|                                                       | Bathroom door & Frame replacement                          |                |                   | 5,000            |              |               | 5,000           |
|                                                       | Total                                                      | 40,300         | -                 | 5,000            | -            | -             | 5,000           |
| Sub Total Reserve Withdrawals                         |                                                            | \$ 2,180,721   | \$ 170,000        | \$ 497,195       | \$ (155,236) | \$ 25,000     | \$ 636,959      |
| Sub Total Reserve Withdrawals                         |                                                            | \$ 2,961,121   | \$ 216,500        | \$ 929,793       | \$ (411,436) | \$ 25,000     | \$ 859,857      |
| Utility Replacement                                   | Water Meter replacement with RF meters                     | 63,000         |                   | 63,000           |              |               | 63,000          |
|                                                       | Emergency Trailer & tower                                  | -              |                   |                  |              |               | -               |
|                                                       | Replace Roof over old CI Room                              | 150,000        | 150,000           |                  |              |               | 150,000         |
|                                                       | Replace Stack at WTP                                       | 77,000         |                   |                  |              |               | -               |
|                                                       | Replace Fish Screen on Intake                              | -              |                   |                  |              |               | -               |
|                                                       | Lagoon Study                                               | 75,000         |                   |                  |              |               | -               |
|                                                       | Renewal project                                            | 515,028        |                   |                  |              |               | -               |
|                                                       | New WTP mixer                                              | 5,000          |                   |                  |              |               | -               |
|                                                       | Lagoon dredging                                            | 250,000        |                   |                  |              |               | -               |
|                                                       | New turbidmeter                                            | 3,500          |                   |                  |              |               | -               |
|                                                       | Outfall at Bell Lifestation Replacement                    |                |                   | 75,000           |              |               | 75,000          |
|                                                       | Bell Lift Station Abostos Removal                          |                |                   | 17,500           |              |               | 17,500          |
|                                                       | Total                                                      | \$ 1,138,528   | \$ 150,000        | \$ 155,500       | \$ -         | \$ -          | \$ 305,500      |
| Total Reserve Withdrawals                             |                                                            | \$ 4,099,649   | \$ 366,500        | \$ 1,085,293     | \$ (411,436) | \$ 25,000     | \$ 1,165,357    |

TOWN OF THE PAS  
2015 FINANCIAL PLAN  
RESERVE BALANCES

|                                             | Opening<br>Balance | 2015<br>Appropriation | 2015<br>Revenues | 2015<br>Reallocated | 2015<br>trsf to Gen Op | 2015<br>Withdrawals | Closing<br>Balance |
|---------------------------------------------|--------------------|-----------------------|------------------|---------------------|------------------------|---------------------|--------------------|
| Cemetery Improvement Reserve By-Law #4338   | \$ 18,481.24       | \$ -                  |                  |                     |                        | \$ -                | \$ 18,481.24       |
| Civic Center Reserve By-Law #3028           | 18,885.51          | -                     |                  |                     |                        | (11,500)            | 7,385.51           |
| Computer Replacement Reserve - By-Law #4267 | 15,283.51          | 15,000                |                  |                     |                        | (11,398)            | 18,885.51          |
| Fuel Tank Replacement Reserve By-Law #4322  | 5,141.36           | -                     |                  |                     |                        | -                   | 5,141.36           |
| General Reserve By-Law #1671                | 5,816.96           | -                     |                  |                     |                        | -                   | 5,816.96           |
| Infrastructure Renewal Reserve By-Law #4279 | 445,246.08         | 100,000               |                  |                     |                        | (45,000)            | 500,246.08         |
| Library Reserve By-Law #4301                | 6,395.17           | 14,000                |                  |                     |                        | (5,000)             | 15,395.17          |
| Machinery Replacement Reserve By-Law #1333  | 141,742.57         | 356,000               |                  |                     |                        | (150,000)           | 347,742.57         |
| Parks & Playgrounds Reserve By-Law #4390    | 40,000.00          | -                     |                  |                     |                        | -                   | 40,000.00          |
| Sidewalk Renewal Reserve By-Law #4323       | 77,602.26          | -                     |                  |                     |                        | -                   | 77,602.26          |
| Waterfront Reserve (S River) By-Law #4470   | 49,602.13          | -                     |                  |                     |                        | -                   | 49,602.13          |
| TOTAL                                       | \$ 824,196.79      | \$ 485,000.00         | \$ -             | \$ -                | \$ -                   | \$ (222,898.00)     | \$ 1,086,298.79    |

FUNDED THROUGH REVENUES APPROPRIATED TO RESERVES

|                                                   |                 |      |            |          |      |              |                 |
|---------------------------------------------------|-----------------|------|------------|----------|------|--------------|-----------------|
| Airport Capital Improvement Reserve By-Law #4303  | 246,941.93      | -    |            |          |      | (73,700)     | 173,241.93      |
| Arena Renovation Reserve By-Law #2341             | 43,800.10       | -    |            |          |      | (78,000)     | (34,199.90)     |
| Bipole III Community Development Initiative #4497 | 233,000.00      | -    | 233,000    |          |      | (140,500)    | 325,500.00      |
| Community Enhancement Reserve By-Law #4453        | (9,328.35)      | -    | 87,500     |          |      | (19,759)     | 58,412.93       |
| Destination Marketing Reserve By-Law#4454         | 32,014.56       | -    | 87,500     | 90,000   |      | -            | 209,514.56      |
| Federal Gas Tax Reserve By-Law #4380              | 1,354,982.18    | -    | 305,042    |          |      | (100,000)    | 1,560,024.18    |
| Fire Equipment Replacement Reserve By-Law #4437   | 163,637.96      | -    | 90,050     |          |      | (137,000)    | 116,687.96      |
| Lakeside Dev Reserve By-Law #4452                 | 218,631.83      | -    | -          | (90,000) |      |              | 128,631.83      |
| Land Development Reserve By-Law #1671             | 20,525.31       | -    | -          |          |      | -            | 20,525.31       |
| Waste Disposal Grounds Reserve By-Law #4450       | 151,125.99      | -    | 131,500    |          |      | (35,000)     | 247,625.99      |
| Wellness Centre Equipment Reserve By-Law #4449    | 4,480.69        | -    |            |          |      | (48,000)     | (43,519.31)     |
| Winton Pool Reserve By-Law #2517                  | 50,289.58       | -    |            |          |      | (5,000)      | 45,289.58       |
| TOTAL                                             | \$ 2,510,101.78 | \$ - | \$ 934,592 | \$ -     | \$ - | \$ (636,959) | \$ 2,807,735.06 |

|                    |                 |            |            |      |      |              |                 |
|--------------------|-----------------|------------|------------|------|------|--------------|-----------------|
| SUB TOTAL RESERVES | \$ 3,334,298.57 | \$ 485,000 | \$ 934,592 | \$ - | \$ - | \$ (859,857) | \$ 3,894,033.85 |
|--------------------|-----------------|------------|------------|------|------|--------------|-----------------|

|                                          |                 |            |            |      |      |                |                 |
|------------------------------------------|-----------------|------------|------------|------|------|----------------|-----------------|
| WATER AND SEWER RESERVE                  |                 |            |            |      |      |                |                 |
| Utility Replacement Reserve By-Law #2037 | 1,072,250.09    | 300,000    | -          | -    |      | (305,500)      | 1,066,750.09    |
| TOTAL RESERVES                           | \$ 4,406,548.66 | \$ 785,000 | \$ 934,592 | \$ - | \$ - | \$ (1,165,357) | \$ 4,960,783.94 |

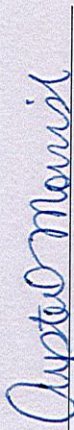
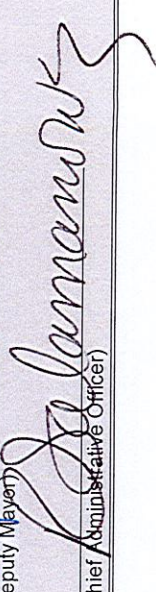




FIVE YEAR CAPITAL EXPENDITURE PROGRAM  
Town of The Pas

| PURPOSE                     | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) |         |           |         |           |           | SOURCE OF FUNDS |           |           |       |
|-----------------------------|---------------------------------------------------|---------|-----------|---------|-----------|-----------|-----------------|-----------|-----------|-------|
|                             | 2016                                              | 2017    | 2018      | 2019    | 2020      | Total     | Operating       | Reserves  | Borrowing | Other |
| Cemetery                    |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Civic Centre                |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Computer Replacement        | 20,468                                            | 21,968  | 12,000    | 7,000   | 12,500    | 73,936    |                 | 73,936    |           |       |
| Fuel Tank Replacement       |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| General                     |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Infrastructure Renewal      | 150,000                                           | 0       | 250,000   | 0       | 250,000   | 650,000   |                 | 650,000   |           |       |
| Library                     |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Machinery & Equipment       | 500,000                                           | 258,000 | 206,000   | 280,000 | 217,000   | 1,461,000 |                 | 1,395,000 |           |       |
| Parks & Playgrounds         | 10,000                                            | 10,000  | 10,000    | 10,000  | 0         | 40,000    |                 | 50,000    |           |       |
| Sidewalk Renewal            |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Waterfront (S River)        |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Airport Capital Improvement | 30,000                                            | 0       | 0         | 0       | 0         | 30,000    |                 | 30,000    |           |       |
| Arena Renovation            |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Bipole III CDI              | 20,000                                            | 74,000  | 52,000    | 32,000  | 0         | 178,000   |                 | 178,000   |           |       |
| Community Enhancement       |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Destination Marketing       |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Federal Gas Tax             | 665,208                                           | 0       | 787,865   | 0       | 795,852   | 2,248,925 |                 | 2,248,925 |           |       |
| Fire Equipment Replacement  | 25,000                                            | 60,000  | 40,000    | 35,000  | 200,000   | 360,000   |                 | 360,000   |           |       |
| Lakeside Development        |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Waste Disposal Grounds      |                                                   |         |           |         |           | 0         |                 | 0         |           |       |
| Wellness Centre Equipment   | 20,000                                            | 85,000  | 20,000    | 20,000  | 20,000    | 165,000   |                 | 165,000   |           |       |
| Winton Pool                 | 300,000                                           | 40,000  | 0         | 0       | 0         | 340,000   |                 | 340,000   |           |       |
| Utility Replacement         | 547,449                                           | 0       | 536,295   | 0       | 0         | 1,083,744 |                 | 1,083,744 |           |       |
| Museum                      | 15,000                                            | 39,000  | 100,000   | 100,000 | 40,000    | 294,000   | 294,000         |           |           |       |
| Totals                      | 2,303,125                                         | 587,968 | 2,014,160 | 484,000 | 1,535,352 | 6,924,605 | 294,000         | 6,574,605 | 0         | 0     |

|                          |           |           |         |           |           |
|--------------------------|-----------|-----------|---------|-----------|-----------|
| SOURCE OF FUNDS - ANNUAL | TOTAL     |           |         |           |           |
|                          | OPERATING | 15,000    | 39,000  | 100,000   | 40,000    |
|                          | RESERVES  | 2,288,125 | 548,968 | 1,914,160 | 1,495,352 |
|                          | BORROWING |           |         |           | 0         |
|                          | OTHER     |           |         |           | 0         |
| TOTAL                    |           | 2,303,125 | 587,968 | 2,014,160 | 1,535,352 |

|                       |                                                                                                                                                                                                                                                                                                                            |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Departmental Use Only | Adopted by Resolution of Council<br><br>may 21 2015<br><br><div><div><br/>(Deputy Mayor)</div><div><br/>(Chief Administrative Officer)</div></div> |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|





|                       |                                                                                                                                                                            |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Departmental Use Only | <p>Adopted by Resolution of Council</p> <p>May 21 2015</p> <p><u>Cyril M. Morris</u><br/>(Deputy Mayor)</p> <p><u>W. Salammanov</u><br/>(Chief Administrative Officer)</p> |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|





|                       |                                                                                                                                                                         |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Departmental Use Only | Adopted by Resolution of Council<br><br>May 21 2015<br><br><u>Capt. M. M. M. M. M.</u><br>(Deputy Mayor)<br><br><u>S. S. S. S. S.</u><br>(Chief Administrative Officer) |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|





|                       |                                                                                                                                                                                   |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Departmental Use Only | <p>Adopted by Resolution of Council</p> <p><u>May 21</u> 2015</p> <p><u>Cynthia Morris</u><br/>(Deputy Mayor)</p> <p><u>Deborah Morris</u><br/>(Chief Administrative Officer)</p> |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|





|                       |                                                                                                                                                                                    |
|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Departmental Use Only | <p>Adopted by Resolution of Council</p> <p><u>May 21</u> 2015</p> <p><u>Capt. D. Morris</u><br/>(Deputy Mayor)</p> <p><u>D. J. Jaramana</u><br/>(Chief Administrative Officer)</p> |
|-----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|